MINISTRY OF JUSTICE

PROPOSALS FOR THE REFORM OF LEGAL AID IN ENGLAND AND WALES

A response by the Association of Personal Injury Lawyers
FEBRUARY 2011
The Association of Personal Injury Lawyers (APIL) is a not-for-profit organisation with a 20-year history of working to help injured people gain access to justice they need and deserve. Our 4,800 members are committed to supporting the association’s aims and all sign up to APIL’s code of conduct and consumer charter. Membership comprises mostly solicitors, along with barristers, legal executives and academics.

APIL has a long history of liaison with other stakeholders, consumer representatives, governments and devolved assemblies across the UK with a view to achieving the association’s aims, which are:

- To promote full and just compensation for all types of personal injury;
- To promote and develop expertise in the practice of personal injury law;
- To promote wider redress for personal injury in the legal system;
- To campaign for improvements in personal injury law;
- To promote safety and alert the public to hazards wherever they arise;
- To provide a communication network for members.

Thanks go to APIL’s executive committee who have contributed to this response.

Any enquiries in respect of this response should be addressed, in the first instance, to:

Abigail Jennings
Head of Legal Affairs
APIL
Unit 3, Alder Court, Rennie Hogg Road, Nottingham, NG2 1RX
Tel: 0115 9435403; Fax: 0115 958 0885
e-mail: abi.jennings@apil.org.uk
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Executive summary

Introduction

• Access to justice must be retained, accessible and affordable.
• APIL recognises the political appetite for further efficiencies given the current economic climate; however, the current proposals mean that the most disadvantaged and poorest members of society will be hit the hardest.

Abuse claims

• We welcome the retention of legal aid for claims arising out of allegations of abuse or the sexual assault of a child or vulnerable adult.

Claims against public authorities

• The definition of “serious wrong-doing”¹ for negligence cases against a public authority should be retained, to change this to a test of negligent acts or omissions falling very far below the required standard of care would create uncertainty.

Clinical negligence

• Legal aid should be retained for all clinical negligence cases.
• Removing clinical negligence from legal aid whilst reducing the availability of no win no fee agreements will result in the NHS becoming even less accountable to those injured through its negligence.
• Removal of legal aid for clinical negligence cases coupled with Jackson’s primary proposals will reduce access to justice and take damages from the most vulnerable.
• Leading counsel suggests that the primary proposals for reform could discriminate against the disabled and infringe their human rights. There are also issues surrounding the Equality Act 2010 and Disability Discrimination Act 1995.

¹ Proposals for the reform of Legal Aid in England and Wales from paragraph 4.43
• The cost saving of £17 million to the legal aid budget if clinical negligence claims are excluded is less than one per cent of the overall legal aid budget of £2.2 billion.

• We have put formal proposals to the MoJ which will improve access to justice whilst promoting good behaviour on the part of both claimants and defendants.

Criminal Injuries Compensation Authority
• Taking CICA claims out of scope for legal aid will reduce the victim’s access to redress.

Inquests
• Bereaved families should have access to legal aid advice before an inquest and for representation at an inquest.

Funding code
• The reforms contain a double whammy and further uncertainty for an injured person looking for public funding. The proposal that legal aid may be available where other ‘suitable’ methods of funding are not available will lead to satellite litigation around the definition of ‘suitable’.

Litigants in person
• Litigants in person do not have the necessary knowledge to prove their case.
• Reducing legal aid whilst introducing the Jackson recommendations could increase the number of litigants in person, creating a considerable burden on the courts.

Community Legal Advice Helpline
• An advice helpline cannot offer initial advice to potential clinical negligence and abuse claimants to the same standard as free initial advice that solicitors currently provide.

Financial eligibility
• Assessing capital for those in receipt of passporting benefits and legal aid is essential.
• Only a small percentage of the population is financially eligible for legal aid in any event, and those that are are the poorest in society. Contributing to legal advice from very limited savings is unfair.

Civil remuneration
• We do not agree with the proposals to further reduce fees paid in civil cases.

Expert remuneration
• Where there is the chance of recovering legal aid costs from the other side, the legal aid fund should expect to pay the market rate for getting the right evidence from the right expert.

Securing interest on client accounts
• We do not agree with any proposals to secure interest on client accounts.

Supplementary legal aid scheme
• We remain unconvinced that the MoJ has fully explored the financial viability of a SLAS.
Introduction

APIL has always been at the forefront of discussions to streamline and improve the systems for pursuing personal injury claims. We remain committed to this work. We understand the need for costs to be streamlined and systems to be efficient, particularly in the current economic climate. Reduced cost and increased efficiency should not be at the expense of vulnerable, injured people. Access to justice, whilst not only being retained, must also be accessible and affordable.

There is a conflict of interest between the Government’s responsibility for the National Health Service, local authorities and police funding whilst at the same time being the gatekeeper of civil justice and ensuring that citizens have access to justice.

It is essential that we maintain individual human rights and prevent injury where possible through social responsibility. Negligent actions will unfortunately happen and when this occurs we must have a system that provides access to care, rehabilitation and full redress to ensure, so far as possible, that the injured person is put back into the position that he was in before the negligence occurred2.

Scope

Legal aid should be retained for:

- representation and advice at inquests;
- abuse claims;
- clinical negligence claims; and
- CICA claims.

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2 Lord Blackburn in Livingstone v Rawyards Coal (1880) 4 App Cas 25: “I do not think that there is any difference of opinion as to it being a general rule that, where any injury is to be compensated by damages, in settling the sum of money to be given for reparation of damages you should as nearly as possible get that sum of money which will put the party who has been injured or who has suffered, in the same position as he would have been if he had not sustained a wrong...”.
These claims make up only a small amount of the overall legal aid budget, but involve some of the most vulnerable and severely injured people or their next of kin.

If, despite the arguments made below, legal aid cannot be retained for clinical negligence cases, then consideration should be given to retaining legal aid for investigative work. It must be retained for the most vulnerable in society, children, patients, and for the most serious cases: fatal accidents.

Abuse cases
We are pleased to see that legal aid is being retained for claims arising out of allegations of abuse or the sexual assault of children and vulnerable adults.

Claims against public authorities
What does concern us is that the paper suggests removing the definition of “serious wrong doing” and replacing this with a test which allows the LSC only to fund claims arising from negligent acts or omissions “falling very far below the required standard of care”\(^3\) The suggested changes would further limit the scope of cases falling within the legal aid scheme. Negligence is defined at common law – an act or omission is either negligent or it isn’t. The law does not recognise the concept of an act or omission “falling very far below” the standard of care. The paper outlines at paragraph 4.53 that the idea behind the new test is to ensure “very serious” negligent cases remain in scope, whereas “less serious” cases are not funded. But how does one apply this practically? Is a case “less serious” if the likely damages are below a certain value? Or is it the conduct itself which must be “very serious”? Is a case to be allowed legal aid where the impact of the negligent act or omission has “very serious” consequences for the client? How can this be applied objectively? This is a woolly test which does not appear to be defined further and in our view it will be unworkable to apply this in practice. Further, if such a test were to be introduced, not only would this be contrary

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\(^3\) Proposals for the reform of Legal Aid in England and Wales from paragraph 4.43
to the interpretation by the courts, but it would also create uncertainty for the applicant as the test will then be open to further interpretation by the case worker on an individual case by case basis.

Clinical negligence
Legal aid should be retained for all clinical negligence cases. The Lord Chancellor in his foreword to Green Paper states: “I want to reserve taxpayer funding of legal advice and representation for serious issues which have sufficient priority to justify the use of public funds, subject to peoples’ means and the merits of the case”. Investigation and disbursement funding for these types of case is always problematic. Legal aid for clinical negligence is granted mostly to children and those who lack capacity as a result of injury, because of the current eligibility criteria. By virtue of this eligibility legal aid supports the vast majority of birth injury claims brought against the NHSLA, and in that respect is the key factor in enabling lifetime care support to be put in place for our country’s most vulnerable citizens. If these reforms along with Jackson’s primary proposal are brought in then cases will not be able to be investigated and the NHS will become less accountable to those injured through the negligence of medical staff.

If legal aid is removed for clinical negligence cases and Jackson LJ’s primary proposals are implemented claimants will be hit with a double whammy, and law firms will simply be unable to fund cases where the prospects are less than very good. With no legal aid and only reduced success fees, there will be insufficient working capital available for lawyers to take on cases where prospects of success are 51 per cent or more, as it is now. Initial analysis suggests that the current proposals will mean that it will only be economic to pursue cases with prospects of success of 75 per cent or more. Clinical negligence cases require substantial investment at the outset of the claim; considerable time is spent investigating breach of duty and causation. There are

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4 R (G) v Legal Services Commission [2004] EWHC 276
5 Proposals for the reform of Legal Aid in England and Wales page 3
no alternative methods of funding if the claimant cannot pay for disbursements. It is not unusual for disbursements to amount to £50,000 to £100,000 in birth injury cases and other cases of a serious nature. Funds are needed to pay for disbursements as a case proceeds. ATE is needed to fund disbursements in the event that a case is not successful. Solicitors would not be able to fund this level of expense in the current climate. In addition there are currently very few legal expenses insurance providers who will cover the risk of disbursements for clinical negligence cases, and those that do make clients pay for medical disbursements.

Legal aid for clinical negligence, because of the current eligibility criteria, is granted mostly to children and those who lack capacity as a result of injury. By virtue of this eligibility legal aid supports the vast majority of birth injury claims brought against the NHSLA and in that respect is the key factor in enabling lifetime care to be put in place for our country’s most vulnerable citizens. The Green Paper suggests that funding should only be retained where the “consequences of the cases at hand are objectively so serious as to add weight to the case for the provision of public funds.”6 In our view this is established in clinical negligence cases; these cases involve life changing events which are the result of negligence with often massive financial implications and the importance of these cases goes beyond money7. These cases are necessary to hold the Government in the form of the NHS accountable for their actions8. It is not the litigant’s choice to bring a claim, they are forced to look for redress because of the negligence of others9. Those looking to pursue a clinical negligence case are not going to be able to “navigate their way through the process without having to rely on legal representation”10. The most important point and one which the Government seems to ignore is the vulnerability of the applicants in these cases11. They involve injury, and often there is a psychological element and/or other issues relating to the injury. For

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6 Proposals for the reform of Legal Aid in England and Wales paragraph 4.13
7 Cross reference with paragraph 4.17
8 Cross reference with paragraphs 4.17 and 4.29
9 Cross reference with paragraph 4.18
10 Cross reference with paragraph 4.22
11 Cross reference with paragraph 4.148
example if it is an adult pursuing a claim on behalf of a disabled child, there are issues such as lack of sleep, lack of support, clinical issues around treatment for their child, liaising with medical practitioners, sourcing equipment, dealing with educational issues and often reduced income due to the parents’ inability to work whilst caring for their child.

APIL along with PIBA\textsuperscript{12} obtained advice\textsuperscript{13} from leading counsel in September 2010, who advised on the implications of Jackson’s proposals to reverse the recovery of CFA success fees; cap success fees at 25 per cent of general damages and damages for past losses; and increase general damages by only ten per cent. The advice expresses considerable doubts about whether the proposals could be defended under the European Convention of Human Rights, if applied to seriously or catastrophically injured claimants. Specifically, counsel has advised that the proposed changes would affect the right of access to justice of such claimants, which is guaranteed by Article 6 of the Convention (in conjunction with case law which deals with the issue of adequate means of funding) because they would become reliant on finding a suitable legal team prepared to forgo payment for the financial risk of conducting the claim on a CFA. Article 14 of the Convention protects such individuals who may be at a disadvantage in this way\textsuperscript{14}. Counsel was also of the view that the vast majority of claims affected by these changes could be vulnerable to challenge under section 21D of the Disability and Discrimination Act 1995 and section 19 of the Equality Act 2010. It is also questionable whether costs can be deducted from past losses, which are often held in trust on account by the claimant for family members in respect of care.

\textsuperscript{12} Personal Injury Bar Association is a specialist bar association for barristers who practice in the field of personal injury law. Members act for both claimants and defendants.

\textsuperscript{13} See Appendix A

\textsuperscript{14} A copy of the advice was sent to the Secretary for State for Justice.
The actual cost of clinical negligence cases to the Government in funding is £17 million a year out of a legal aid budget of £2.2 billion\(^\text{15}\). Therefore the overall cost saving to the legal aid budget if funding is removed for clinical negligence cases is less than one per cent. In the absence of legal aid or some other adequate method of funding clinical negligence cases, there is little way of holding the NHS accountable for the negligent mistakes that it makes. Bringing a claim makes the NHS accountable for its actions in a way that the complaints procedure does not. In the period April 2009 to March 2010 there were over one million adverse incidents reported to the National Patient Safety Agency\(^\text{16}\). Of these, 65,735 resulted in moderate harm, defined as “Any patient safety incident that resulted in a moderate increase in treatment and which caused significant but not permanent harm”. A further 7,770 incidents caused severe (permanent) harm and 3,679 resulted in the death of a patient. In the same period only 6,652 claims were brought against the NHS\(^\text{17}\), a service that offers over three million patients treatment every week in England\(^\text{18}\).

Contrary to the popular and perpetual myth, there is no ‘compensation culture’ in this country. People are not queuing up for a payout. Clinical negligence claims notified to the Compensation Recovery Unit\(^\text{19}\) (CRU) has decreased in the last ten years. In 2000 to 2001 10,901 claims were notified, whilst in 2009 to 2010 this dropped to 10,308.

If despite the arguments above legal aid is not to be retained for clinical negligence claims on the same level as now, funding should be retained for the most vulnerable people, children, patients and in fatal accident cases.

\(^{15}\) Legal Aid (Clinical Negligence Cases) Oral Answers to Questions — Justice House of Commons debates, 23 November 2010, 2:30 pm
\(^{16}\) National Patient Safety Agency Annual Report 2009/10 page 8
\(^{17}\) NHSLA Report and Accounts 2009/10 page 13
APIL has put formal proposals to the MoJ which we believe will improve access to justice whilst promoting good behaviour on the part of both defendants and claimants. The paper entitled *Improving the process for dealing with clinical negligence claims* recommends:

1. Immediately introducing the revised draft of the pre-action protocol for the resolution of clinical disputes brokered by the Civil Justice Council, the Law Society and the Clinical Disputes Forum and which has industry-wide agreement;
2. Developing a “best practice” guide for clinical negligence cases in conjunction with the NHSLA and other interested stakeholders;
3. Adapting the personal injury multi-track code pilot to work in conjunction with higher value clinical negligence claims;
4. Developing a streamlined process for straightforward, lower value clinical negligence claims;
5. Introducing regulated, staged success fees for clinical negligence litigation.

**Criminal Injury Compensation Authority**

For many victims of crime pursuing a claim for compensation is the only form of justice that they will receive, as the perpetrator of the crime will invariably be impecunious. Most of these people will be one-time users of the civil justice system; they will have been involved in a traumatic and distressing incident which has resulted in injury and for which they are eligible to pursue a claim through the CICA scheme. These people do not have the skills or knowledge to deal with a claim: the application form is complicated, the requirements for eligibility are strict and applicants can easily fall foul of them. The appeals procedure is an added complication if the original award is deemed too low or the application is rejected. Applicants are therefore already disadvantaged both by the scheme itself and by the level of assistance available.

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20 Appendix B
Taking CICA claims out of scope for legal aid will reduce the victim’s access to redress further.

Inquests
It has been a long standing concern of APIL members that more bereaved families should have access to legal aid for representation at inquests. There should be a level playing field and bereaved families should have access to legal advice before an inquest and representation during the hearing. Bereaved families cannot be put at the forefront of the process if they are left to fend for themselves when all other interested parties are represented, often at the expense of the state.

We recognise the inquisitorial nature of inquests means that some coroners believe that it is not necessary to have legal professionals in court. It remains the case however, that families will be unlikely to have adequate knowledge of the way coroners’ courts work during inquests, meaning that they would benefit greatly from the assistance of a legal professional. The decision has been made by this Government not to fully implement the Coroners and Justice Act which would have updated our system. The reason given by the Civil Justice Minister was the current economic climate.

Continuing to limit assistance as proposed will mean that there remains an inequality of arms between the unrepresented bereaved family and represented interested party.

Funding code
The future is uncertain because of the potential double whammy of reforms proposed, the removal of legal aid and the possible introduction of Jackson LJ’s primary proposals.
The Green Paper proposes that where suitable alternative forms of funding are available legal aid should be refused. The paper does not define “suitable”. In theory every client has the potential to fund their claim on a CFA; whilst this will become less advantageous under the proposals currently being consulted on by the MoJ, the potential will still be there in every case.

In practice however, funding cases on a CFA under the Jackson proposals is going to be less likely. Solicitors will be less inclined to take on meritorious but riskier cases as they do now. If CFAs are less ‘suitable’ then how will the LSC view the case that in theory can be funded on the CFA but practically will not be taken on by a reputable firm of solicitors because the prospects of success are too low? If a case is suitable in theory for funding on a CFA but not in practice, will legal aid be refused? If a case is refused by one solicitor for funding on a CFA because after their risk assessment prospects are less than 75 per cent, will the LSC agree to fund on the legal aid scheme (if all other criteria are met)?

**Litigants in person**

We do not believe that litigants in person have the necessary knowledge to prove their case. They may also be put off by the thought of having to deal with large defendants or their representatives. A 2005 MORI poll showed that 64 per cent of those surveyed would be unlikely to pursue a claim for personal injury without the help of an independent solicitor. If claimants do not have an independent solicitor there is an inequality of arms between the claimant and defendant. Even a relatively junior insurance company’s claims handler is familiar with the personal injury process, having dealt with many other cases. Contrast this with an injured person, who has probably never been in this position before, and who may have to deal with the claim in his spare time, and the disparities become clear. Add to this the fact that claims handlers have the support of more experienced colleagues, and that an insurance

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21 MORI poll commissioned by APIL and carried out in February 2005.
company can afford high level legal representation if it chooses to do so (irrespective of whether the costs of this may be recovered), and the need for the injured claimant to have legal representation in order to have a fair chance of taking his case against an insurer-backed defendant is obvious.

Litigants in person are by their very nature more time consuming for defendants and the courts. By reducing legal aid and with the potential for the Jackson recommendations being implemented the number of litigants in person could increase, thus creating an unnecessary burden on the courts and defendants.

**Community Legal Advice Helpline**

We fail to see how an advice helpline can offer initial advice to potential clinical negligence and abuse claimants to the same standard as the initial free advice, telephone calls and interviews that solicitors’ firms routinely offer now.

Solicitors currently offer an invaluable service to the LSC by weeding out unmeritorious claims and saving it further administration costs. Figures in the LSC annual report confirm that its advisers already handle 235,947 enquiries a year through the telephone advice service. This would increase substantially if all initial clinical negligence and abuse claims were to start with an enquiry through the community legal helpline. The increased administration associated with this would in our view be substantial.

**Financial Eligibility**

Assessing the capital of those in receipt of passporting benefits in the same way as others who apply for legal aid is essential. It is unfair that those who are on passporting benefits can have up to £8,000 more in disposable capital compared to other applicants.

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22 LSC annual report and accounts 2008/2009
We do not agree with any of the proposals in the paper that further affect access to justice. Suggestions to make those who are eligible for legal aid make a contribution to their legal advice, whether it is from very limited savings or from equity in a property that cannot be easily realised, is unfair. Only a small percentage of the population is financially eligible for legal aid in any event and those that are, are the poorest in society.

**Civil Remuneration**

We do not agree with the proposals to further reduce fees paid in civil cases. Solicitors and barristers undertaking this work are already paid at a much reduced rate than the market rate.

The current legal aid rates have not been up rated in four years. Reducing fees further will make it even more unattractive for solicitors and barristers to take on these claims. We have already pointed out earlier in the paper that proposals will hit the poorest and more vulnerable in society the hardest, and it seems unfair that they should receive a second class service too.

**Expert Remuneration**

The evidence that an expert witness provides in a case can significantly alter the outcome. The expert market is complex and selection of the right expert is critical to the outcome of a case. Quality expert evidence is essential to the effective running of the civil justice system.

When acquiring expert evidence, there can be a big difference between presenting a standard quantum report and experts providing complex evidence on issues of liability and causation in different categories of law.
If the claimant is unable to employ the expert they require due to limitations placed on fees, this could create an inequality of arms between the injured person and the defendant. The defendant may be an individual person, or it may be an insured body, or a large company or public body. The defendant is not subject to any restriction on expert fees and, therefore, can afford to pay whatever is necessary for them to get the expert evidence they wish. This seems especially unjust in cost bearing cases such as personal injury and clinical negligence where, if the claimant is successful, the cost of pursuing the claim will be borne by the defendant and there will be no loss to the LSC. Contrast this with the defendant, who will be able to select any expert he wishes and, should he win, charge the claimant for the privilege. APIL believes that where there is the chance of recovering legal aid costs from the other side, the legal aid fund should expect to pay the market rate for getting the right evidence from the right expert.

In clinical negligence cases, there is already an inequality of arms because the claimant will be pursuing a claim against a defendant who is medically qualified, or at the very least will have easy access to a team of medical experts. The defendant in these circumstances can gain expert evidence simply by speaking to the treating clinician or risk managers within their own internal structures.

**Alternative Sources of Funding**

**Securing interest on client accounts**

We do not agree with any of the proposals to secure interest on client accounts. The suggestion has not been fully assessed for feasibility and therefore in our view should not be consulted upon at such an early stage. Client accounts at present earn very little interest in any event, and whilst this may not be long term if the economy recovers as predicted, when interest rates are low the effect would be to substantially diminish the income stream generated for the LSC. Additionally there are profession-wide implications for such a proposal, which need to be considered with the Law Society and City firms.
Supplementary legal aid scheme

It would cost a significant amount of money to set up a CLAF or SLAS: in 1998 APIL calculated that it would cost £34 million for personal injury claims only\(^\text{23}\). More than ten years later, this figure is likely to have increased. Where would this initial funding come from?

Any mutual fund will rely on enough strong cases entering the scheme. Such a fund can only operate if enough successful cases are operating under the scheme and generate enough money to fund unsuccessful cases. The LSC already recovers money on those personal injury and clinical negligence funded cases under the current scheme that are successful. We remain unconvinced that the MoJ has fully explored the financial viability of a SLAS.

\(^{23}\) Access to Justice with Conditional Fees, APIL response to the Lord Chancellor’s consultation, 30 April 1998
We also refer to this paper in our later submissions re collective actions
Appendices

Appendix A - Counsel’s opinion

Appendix B - Improving the process for dealing with clinical negligence claims
Introduction

1. We have been asked to consider the recommendations in the final Jackson Review of Civil Litigation Costs, as they impact upon persons with disability.

2. The proposals encompass, so far as material:

2.1. The placing of a cap on conditional fee uplifts as between a Claimant and his or her legal team, proposed to be set at 25% of PSLA and Past Loss damages – i.e. excluding future loss and expenses;

2.2. The reversal of legislation permitting recovery of conditional fee uplifts and After the Event (ATE) insurance premiums from defendants in successful claims, so that such uplifts and premiums become irrecoverable from defendants;

2.3. The enhancement of general damages awards by 10% in an attempt to mitigate the impact of the first two proposals.

3. Particular concerns have been raised by consultees as regards the impact of these changes upon persons who have suffered serious or catastrophic injuries. In so far as it is necessary to be more specific in relation to such adversely affected persons, they can be further identified as claimants with ongoing disabilities such that they are likely to have substantial claims for future loss and expenses. We consider that this is a readily
identifiable category of claimants, well known to lawyers and judges experienced in personal injury cases.

4. The first concern expressed is that the imposition of the cap on the CFA fee uplift could render it difficult, if not impossible, for persons seriously disabled by an accident to secure the necessary legal assistance to bring a claim. We are informed that there will be a tendency for lawyers (who would currently act in such cases) to refuse instructions in cases which either (i) involve serious injuries and (as a result) complex medical issues, or (ii) are less than “sure-fire” winners, whether on liability or on quantum, either because of the complex issues referred to at (i) or otherwise. Thus while cases which are simple and “very likely to win” may well not be affected by the proposed changes, problems in obtaining representation will tend to arise in cases that raise serious and complex issues – which are the ones that are most expensive and also most risky, to run – particularly where there is any doubt about ultimate outcome. (As to the latter, we are reminded that few litigated cases appear at the outset to be sure-fire winners, particularly where they give rise to complex issues, and that many wholly meritorious cases raised doubts as to outcome at the outset.) This class of case is very likely to include the persons referred to above. In such claims, the imbalance between (a) the sum necessary to compensate the legal team for the risk incurred in acting on a conditional fee basis and (b) a sum constituting no more than 25% of general and past loss awards is particularly stark. This (we are instructed) is likely to be considered inadequate to compensate the legal team for the risk of acting on a CFA basis.¹

5. The second concern is that the removal of either After the Event Insurance (“ATE”), or of recoverability of the ATE insurance premium – which would for many Claimants amount to the same thing - will impact particularly adversely upon those who are catastrophically or seriously injured. Such claimants are argued to suffer particular anxiety about the exposure to costs liabilities, and are generally less able to face the consequence of incurring irrecoverable disbursement debts. In addition, the outlay in disbursements

¹ The thinking underpinning the CFA mechanism of litigation funding is that the success fees on the winning cases have to fund the shortfalls because of non-recovery on the losing ones. We are advised (and can see the force of the concern) that the relationship between those two features will be radically undermined by the cap on the CFA uplift, such that in order to maintain the balance between the two, lawyers acting in this area of practice are bound to have to apply a much more conservative test to what instructions they accept.
required to pursue such a claim, with numbers of experts potentially running into double figures, was highlighted.

6. The third concern is that the shortfall in damages actually received could cause particular hardship to claimants in serious and catastrophic injury claims. The ring-fencing of certain heads of claim (including future losses themselves) would be inadequate mitigation. Shortfalls elsewhere would bear upon the availability of ring-fenced sums for their allocated purpose. Such claimants may lack the capacity to make up any shortfall through economic activity. The 10% enhancement of general damages will be unlikely, in a case of serious injury (we are advised) to ameliorate the position; either the lawyers would decline to be compensated from the claimant’s damages (again impacting on the likelihood of the lawyer accepting instructions at all), or the claimant’s retained damages will be reduced, producing a disproportionate and harmful impact on such claimants.

7. PiBA’s response to the report estimates that the proposals will result in a severe reduction in the prospects of finding a reputable lawyer to act on the basis that he will not be properly remunerated for work done, and risk incurred.

Summary of Views

8. The impact of the funding changes proposed by the Jackson review has been considered, we understand, against the framework of the “majority” of claims, in value and complexity.

9. For the reasons given below, we have considerable doubts as to whether the proposed changes could be defended on ECHR grounds as they apply, not to the majority of claims, but to a catastrophically injured claimant.

10. Any ECHR Article 6 complaint, or complaint premised upon Article 14 in conjunction with Article 6 will, of course, turn upon its individual circumstances.

11. The Final Report changes would, we understand, leave the safeguarding of a catastrophically injured claimants’ right of access to justice guaranteed by Article 6 of the Convention reliant, in broad terms, upon finding a suitable legal team prepared to forego payment for the financial risk undertaken in entering a conditional fee agreement.
12. At best, this leaves access to justice for such claimants on a precarious basis. We further consider that the imposition of a one size fits all regime upon even the most serious and complex of claims would require separate analysis, and justification under Article 14 of the Convention.

13. It may prove difficult to defend the proposals (if implemented) as a proportionate response to the requirement to balance the interests of seriously injured claimants and the insurance industry.

Discussion

1. Article 6 and Access to Justice

14. The European Court of Human Rights has considered the requirement of funding to secure effective access to a court in the context of legal aid, rather than conditional fee agreements. The Court has, however, emphasised that Article 6 § 1 leaves to the State a free choice of the means to be used in guaranteeing litigants access to justice. The institution of a legal aid scheme constituted one of those means but there were others, (see Airey v Ireland, October 1979, Series A, No 32, pp. 14-16, § 26).

15. In Steel & Morris v UK (February 15, 2005, ECHR 2005- II), the ECtHR considered a challenge to the Legal Aid Act 1988 arising from the ‘McLibel’ trials. Under Schedule 2, Part II, paragraph 1 of that Act, “[p]roceedings wholly or partly in respect of defamation” were exempted from the scope of the civil legal aid scheme. The Court emphasised that:

15.1. the Convention was intended to guarantee practical and effective rights. This was particularly so as regards the right of access to a court in view of the prominent place held in a democratic society by the right to a fair trial

15.2. it was central to the concept of a fair trial, in civil as in criminal proceedings, that a litigant was not denied the opportunity to present his or her case effectively before the court and that he or she is able to enjoy equality of arms with the opposing side

15.3. whether legal aid may be required for effective access to court depended on the particular circumstances of each case and, in particular, upon the importance of
what is at stake for the applicant in proceedings, the complexity of the relevant law and procedure and the applicant's capacity to represent him or herself adequately.

15.4. the right of access to a court was not, however, absolute and could be subject to restrictions, provided that these pursue a legitimate aim and are proportionate. It could be acceptable to impose conditions on the grant of legal aid based, *inter alia*, on the financial situation of the litigant or his or her prospects of success in the proceedings.

15.5. it was not incumbent on the State to seek through the use of public funds to ensure total equality of arms between the assisted person and the opposing party, as long as each side is afforded a reasonable opportunity to present his or her case under conditions that do not place him or her at a substantial disadvantage *vis-à-vis* the adversary.

16. In that case, the Court noted that the applicants had received some help on the legal and procedural aspects of the case from barristers and solicitors acting *pro bono*, and had been able to raise a certain amount of money by donation. For the bulk of the proceedings they had acted alone (para 68). It reasoned:

"...the Court considers that, in an action of this complexity, neither the sporadic help given by the volunteer lawyers nor the extensive judicial assistance and latitude granted to the applicants as litigants in person was any substitute for competent and sustained representation by an experienced lawyer familiar with the case and with the law of libel." (para 69)

17. The ECtHR was critical of the disparity between the respective levels of legal assistance enjoyed by the applicants and McDonald's. It considered that this was

"...of such a degree that it could not have failed, in this exceptionally demanding case, to have given rise to unfairness, despite the best efforts of the judges at first instance and on appeal." (ibid)

18. We consider it significant that in *Steel and Morris*, the ECtHR highlighted the lack of choice the applicants had as regards their participation in defamation proceedings, acting as defendants to protect their right to freedom of expression, a right accorded considerable importance under the Convention (supra, para 63). It seems to us that an
analogy may be drawn between this element of compulsion and what is at stake in a claim brought by a catastrophically injured claimant, dependent upon access to proceedings to facilitate a return to active life.

19. The reform proposals, as we understand them, leave the availability of legal assistance dependent in contested cases upon the claimant’s ability to find a legal team prepared to act with no real prospect of securing the fees concomitant with the conditional fee funding risk incurred (this being the consequence of imposing the cap on uplifts).

20. This may follow, consultees suggest, either from (a) the traditional reluctance of personal injury lawyers to insist upon any payment of fees derived from sums awarded to the claimant in damages or (b) the sheer imbalance, in a personal injury claim, between the financial risk undertaken by the claimant’s legal team and the non-ring-fenced damages award.

21. We note the concerns expressed by consultees that there are bound to be a substantial number of meritorious cases concerned with serious injury where suitable legal assistance will be unavailable.

22. This is a risk which is likely to be exacerbated by the specialist expertise and experience required to bring a serious or catastrophic injury claim to a successful conclusion.

2. Article 14 and persons suffering from a severe injury/disability

23. An applicant challenging the funding reforms proposed would further invoke Article 14, in conjunction with Article 6. This provides:

The enjoyment of the rights and freedoms set forth in this Convention shall be secured without discrimination on any ground such as sex, race, colour, language, religion, political or other opinion, national or social origin, association with a national minority, property, birth or other status.

24. Karen Reid describes its approach in her Practitioner’s Guide to the European Convention on Human Rights:

"While violations of Art 14 have generally concerned situations where the State has treated differently persons in analogous situations without providing a reasonable
objective explanation, the Court has extended the provision to situations where a State without an objective and reasonable justification fails to treat differently persons whose situations are significantly different.”


25. This dual approach reflects the domestic rule of equality. It has been described as “one of the building blocks of a democracy”\(^2\), and a “cardinal principle” of the UK’s administrative law\(^3\):

“Indeed, their Lordships would go further and say that treating like cases alike and unlike cases differently is a general axiom of rational behaviour”\(^4\).

26. The domestic courts have, consistently with this reasoning, been astute to examine not just formal compliance of administrative measures with the principles of equal treatment, but also whether apparently neutral rules in fact have discriminatory effects.\(^5\) Thus formally neutral rules which disadvantage a particular class have been struck down.\(^6\)

27. A particular difficulty underpinning the reasoning supporting the current reform proposals, as we understand it, is its imposition of a funding regime calibrated upon the “great majority” of claims on victims of catastrophic injuries claimants. This seems to us a prima facie breach of the requirements of equal treatment in securing access to courts.

28. We note in this context that the reasoning within the Review of Litigation Costs is, in this respect, sparse. It is suggested simply:

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\(^2\) Mantadeen v Pointu [1999] 1 AC 98 (PC) at 109C per Lord Hoffmann.


\(^4\) Mantadeen v Pointu, note 25 above.


\(^6\) See R v Immigration Appeal Tribunal ex p Maneshoola Begum [1986] Imm AR 385. Immigration regulations restricted admission of dependent relatives to those having a standard of living “substantially below their own country”. Indirectly, the rule benefited affluent country immigrants. Simon Brown J classed its unequal operation “manifestly unjust and unreasonable.”
"In order to assist personal injury claimants in meeting the success fees out of damages, I recommend that:
(i) The level of general damages for pain, suffering and loss of amenity be increased by 10% across the board.
(ii) The amount of success fee which lawyers may deduct be capped at 25% of damages, excluding any damages referable to future care or future losses.
(iii) The reward for making a successful claimant’s offer under CPR Part 36 (i.e. an offer which the defendant fails to beat at trial) be enhanced.
I am advised by Professor Paul Penn (economist assessor) that such an increase in general damages will in the great majority of cases leave claimants no worse off. Indeed the great majority of claimants (whose claims settle early) will be better off. At the same time proper incentives for all parties to personal injuries litigation will have been restored."

29. It would seem to us necessary at least to engage with the distinct prejudice the reforms will result in for catastrophic accident victims. The pool of lawyers able to provide the specialist assistance required is likely to be small. The financial and the time commitment necessary to pursue such a case to a successful conclusion is not comparable to that involved in a standard personal injury claim.

30. By reason of the potential imbalance between
30.1. litigation costs, and
30.2. the 25% of non-ring fenced damages available to pay for additional liabilities in a complex or catastrophic injury claim,
the consequence of this funding shortfall may be experienced particularly acutely by such claimants.

31. It follows that on the hypothesis, which we consider likely, that the victims of catastrophic and disabling injuries will be considered a distinct “class” for Article 14 purposes, this constitutes a further argument which could be prayed in aid by a severely disabled claimant unable to the secure specialist legal assistance required to pursue his claim.

32. It further seems to us that distinct justification would be required as regards the failure to make accommodation for
32.1. the particular hardship caused to a seriously injured claimant by any substantial deduction in damages awarded to mitigate the disability sustained.
32.2. the financial risk occasioned by the disbursement expenditure not recoverable should the claim fail.

Conclusion

33. The present advice is, inevitably, of a provisional and qualified nature. The proposed funding reforms to civil litigation remain at a consultation stage.

34. As presently drafted, however, they seem to us to place claimants who have suffered the most complex personal injury at a particular disadvantage as regards their prospects of securing adequate legal representation, financial protection from adverse costs consequences, and adequate compensation to permit a return to active daily life.

35. In respect of the reduced availability of access to justice, in particular, it seems to us there is a real prospect of a successful challenge under Article 6 of the Convention.

36. As regards a challenge under Article 14, it seems to us that a proportionality challenge would have to be met with substantial justification, and that such justification would need to address in particular the position of claimants in this class of claim.

37. This analysis seems to us still to be outstanding.

38. It follows that there are real prospects of a Convention based challenge to the funding reform proposals as they impact upon catastrophic claims succeeding.

NIGEL PLEMING QC

COLIN THOMANN

39 Essex Street Chambers

9th September 2010
Improving the process for dealing with clinical negligence claims

The Association of Personal Injury Lawyers

November 2010
The Association of Personal Injury Lawyers (APIL) is a not for profit organisation formed by claimant lawyers with a view to representing the interests of personal injury victims. The association is dedicated to campaigning for improvements in the law to enable injured people to gain full access to justice, and promote their interests in all relevant political issues. Our members comprise principally practitioners who specialise in personal injury litigation and whose interests are predominantly on behalf of injured claimants. APIL currently has around 4,700 members in the UK and abroad who represent hundreds of thousands of injured people a year.

The aims of the Association of Personal Injury Lawyers (APIL) are:

- To promote full and just compensation for all types of personal injury;
- To promote and develop expertise in the practice of personal injury law;
- To promote wider redress for personal injury in the legal system;
- To campaign for improvements in personal injury law;
- To promote safety and alert the public to hazards wherever they arise;

APIL’s executive committee would like to acknowledge the assistance of members of our clinical negligence special interest group and in particular the following specialist practitioner members in preparing this response:

Muiris Lyons - President
John McQuater - Immediate Past President
Christopher Limb - Treasurer
Stephanie Code – Coordinator of the clinical negligence special interest group
David Body – Past executive committee member
Russell Levy – Past executive committee member

Any enquiries in respect of this response should be addressed, in the first instance, to:

Abigail Jennings
Head of Legal Affairs, APIL, 11 Castle Quay, Nottingham, NG7 1FW.
Tel: 0115 958 0585; Fax: 0115 958 0885; E-mail: abi.jennings@apil.org.uk.
Principles

NHS treatment and care is a cornerstone of our society and it is therefore deeply worrying to read the latest statistics that indicate an increase in the number of patients who have been harmed during treatment. Prevention of negligence and higher standards of care are in the interests of everyone; no-one wants to see a loved one suffer needlessly. Our members are there to assist those who receive substandard treatment or are the victims of medical negligence.

Every individual has the right to bodily integrity, and this right is protected in law. People must have confidence in the legal system so if they or a loved one are injured they know they have a right to full and fair redress.

APIL recognises that there is always room to improve process and procedure and those efficiencies will lead to costs savings. However, this must not be to the detriment of the person who has been needlessly injured. Procedural change cannot be used as a means of reducing access to justice. Those who are injured through others carelessness must be able to bring a claim before the courts and receive full and fair compensation. The Government must remain aware of the fact that it faces a conflict of interest. It is responsible for the National Health Service and overall allocation of its resources. At the same time the Government is responsible for guarding the civil justice system to ensure that citizens have access to justice and recover full and proper compensation for injury caused by the breach of duty of others.

2 Hale LJ in Parkinson v St James and Seacroft University Hospital NHS Trust [2001] EWCA Civ 560 para 56 said “The right to bodily integrity is the first and most important of the interests protected by the law of tort, listed in Clerk & Lindsell on Torts, 18th edition, para 1-25. "The fundamental principle, plain and incontestable, is that every person's body is inviolate" see Collins v Willcock [1984] 3 All ER 374, at p 378. Included within that right are two others. One is the right to physical autonomy: to make one's own choices about what will happen to one's own body. Another is the right not to be subjected to bodily injury or harm. These interests are regarded as so important that redress is given against both intentional and negligent interference with the".
Early resolution of the issues in a case brings it to a quicker conclusion, delivering compensation more quickly to the injured person, and also saving the defendant money. At present defendants argue that they are paying out too much in costs. However, the remedy is in their hands. In cases that do not resolve early and where the defendant contests liability or quantum issues at a late stage or takes every point and proceeds to trial, costs will be significant. Defendants have the ability to risk assess cases at an early stage and to do so more accurately than claimants because of the information they hold at the outset of a claim and because of their significant resources and medical expertise. In clinical negligence cases they are notified at a very early stage of all potential claims when the medical records are first requested. They have the opportunity to carry out a risk assessment at that stage but in the main they choose not to.

APIL’s view is that efficiencies can be achieved and processes streamlined. Costs can be reduced but the way to achieve this is for the process to shape behaviour, rewarding or incentivising good behaviour and penalising poor behaviour. Any reforms should focus on shaping the process to improve the conduct of claims, not restricting the injured person’s access to justice or reducing his compensation. If we can get this right, then the benefit to both the injured person and the defendant will be clear.

**Background**

The objective of Lord Justice Jackson’s year long review on civil costs was to “make recommendations in order to **promote access to justice at proportionate cost**”\(^3\). Our members recognise that improvements can be made to the procedure for dealing with clinical negligence claims. We do not believe that the proposals made in the report fulfill the objective of the review. Access to justice should not be defined by the cost of bringing a claim, but by the cost to society of an effective civil justice system that is accessible by all with a meritorious claim. It is unjust to penalise those who

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\(^3\) Page 2 Review of Civil Litigation Costs: Final Report December 2009
have been injured by abolishing the principle of full compensation, particularly those with the most serious injuries who would suffer the most under Lord Justice Jackson’s proposals, as he himself recognises that his proposals will not benefit all claimants. Without full compensation it will fall to the state to fund the care of those who are seriously injured or the victim will simply not receive the appropriate care at all.

Lord Justice Jackson was appointed by the Master of the Rolls to undertake a quasi-judicial inquiry into costs in civil claims. His terms of reference were fixed at the outset on the presumption that costs were excessive and that something needed to be done. With the benefit of hindsight it was unfortunate for Lord Justice Jackson that whilst his year-long consultation was underway, a separate Ministry of Justice-led incentive was working towards a new claims process for road traffic accident claims worth less than £10,000. That claims process was developed and introduced with broad industry consensus in April 2010. It is clear that there have been a number of teething problems with the process and that there is still a lot of work to do but it has provided a framework for a modern, efficient, streamlined and cost effective process that now encapsulates 75 per cent of all personal injury claims. The significance of this cannot be overestimated. Whilst Sir Rupert was drafting his recommendations to deal with costs in personal injury cases, the personal injury industry was already putting in place a scheme that would ensure three-quarters of all personal injury claims fell within a new fixed costs process. In the circumstances, we say that Lord Justice Jackson’s proposals have to a large extent been overtaken by developments. Any reference to costs should concern only those 25 per cent of cases outside of the new claims process. We fully accept that refinements are needed to other areas of personal injury, including clinical negligence, but sweeping reforms are not required.

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4 Ibid Page 112 “an increase in general damages will in the great majority of cases leave the claimants no worse off.”
5 Page 38 Case track limits and the claims process for personal injury claims – summary of responses
Our Proposals

A simpler solution, one which encourages the right behaviours and therefore saves costs but still preserves access to justice would be to:

1. Immediately introduce the revised draft of the Pre-action Protocol for the Resolution of Clinical Disputes brokered by the Civil Justice Council, the Law Society and the Clinical Disputes Forum and which has industry-wide agreement;

2. Develop a “best practice” guide for clinical negligence cases in conjunction with the NHSLA and other interested stakeholders;

3. Adapt the personal injury multi-track code pilot to work in conjunction with higher value clinical negligence claims

4. Develop a streamlined process for straightforward, lower value clinical negligence claims;

5. Introduce regulated, staged success fees for clinical negligence litigation.

Pre-action protocol

At the request of the Civil Justice Council and with the assistance of the Law Society, the Clinical Disputes Forum was asked to review, revise and update the pre-action protocol for clinical negligence. The work was conducted by a stakeholder group representing all sides of the industry (claimants, defendants, experts). Changes were achieved by consensus and some radical innovations introduced to streamline the process, reduce the areas for potential dispute and reduce costs. The end result is a revised draft protocol that has industry wide support and is ready to be introduced by the Civil Procedure Rules Committee. The agreed draft is appended at A.

The most significant change proposed is the introduction of a new intermediate stage involving an early notification letter to give defendants more time to investigate claims and a greater opportunity to admit liability at an earlier stage therefore saving significant costs. Other proposals seek to resolve current areas of dispute over the
disclosure of medical records and other documents by prescribing more clearly what the duties of all the parties are, which will reduce duplication of effort and save costs as well as saving significant time. Another key change is the introduction of a duty on the parties to consider rehabilitation with a view to providing the injured patient with earlier support and assistance.

Two of the agreed changes have already been implemented in the 53rd update of the Civil Procedure Rules: the extension of the period of time for the defendant to reply to a letter of claim, and the provision that any letter of claim to an NHS Trust or Independent Sector Treatment Centre is copied to the NHS Litigation Authority.

**Best practice guide**

APIL has met with the NHSLA and representatives from its panel firms, on a number of occasions this year to share concerns about blockages in the system and possible ways of addressing these. One of the ideas mooted by this working group has been the possible development of a “best practice” guide. With the introduction of claims management companies selling claims to non-specialist firms there is an increasing need for such a publication. Both the NHSLA and APIL have agreed that this warrants further consideration.

**Multi-Track Code Pilot**

The code was developed to help parties involved in higher value multi-track personal injury claims resolve liability. It puts in place a system that meets the reasonable needs of the injured person and works to settle the case by narrowing the issues in dispute before settlement or trial.

The code is a collaborative approach between APIL, Forum of Insurance Lawyers (FOIL) and major insurers and was launched in July 2008. For historical reasons clinical negligence claims were never included in the pilot. Early feedback from the pilot is positive and there is broad agreement from the NHSLA at this stage to consider an
extension of the pilot to cover clinical negligence claims. That said, there is recognition from both sides that it will need to be adapted to be suitable for clinical negligence claims.

The key objective of this scheme is to resolve liability as quickly as possible, help claimants to gain access to rehabilitation when appropriate and resolve their claims in a cost effective manner whilst still meeting the needs of the injured person.

Full details of the code are appended at B.

**Streamlined process for straightforward clinical negligence claims**

There is currently limited access to justice in lower value clinical negligence cases. The Legal Services Commission funding criteria denies funding to claims where the value of the damages is less than £10,000 or where the case does not meet the cost benefit criteria. The result is that potential claimants with meritorious but low value claims are turned away from specialist panel firms as those cases are uneconomic to run.

There is real merit in exploring a streamlined process to promote quick and fair resolution for straightforward clinical negligence cases, where liability is admitted and injuries have resolved within a relatively short period of time, while still ensuring that the individual has access to independent legal advice from a specialist lawyer. This process would create swift access to justice at a fixed and proportionate cost. We would suggest that any such process should exclude fatal accidents and stillbirths as lessons should be learned from an incident which has been so serious as to cause death and a streamlined process may not allow for this.

**Success fees**

We will continue to oppose the abolition of the recoverability of success fees and ATE premiums on the grounds that it will erode the injured person's damages. Such a proposal simply shifts some of the costs of litigation from “guilty” defendants to
injured claimants. That cannot be fair or just and is likely to have the most significant adverse impact on those who have been most severely injured - arguably those whose needs are the greatest.

Success fees are not a bounty or a windfall to the lawyer. They are an intrinsic part of ensuring access to justice is available to those with meritorious claims. They are not recovered in isolation from cases that are investigated and don’t proceed nor are they recovered in isolation from cases that are pursued but are unsuccessful or withdrawn.

Our members recognise the need for efficiency and certainty and suggest that the answer is not to abolish success fees but to regulate them (as has been done successfully in other areas of personal injury, most notably the new claims process for road traffic cases). Fixing or regulating success fees is the only solution if access to justice is to be retained. Jackson LJ’s primary proposal to increase general damages by 10 per cent whilst abolishing recoverability produces a small windfall for some and massively penalises others: this is not justice. It would also provides a disincentive to legal practitioners to take on higher risk cases that still have real merit. Jackson LJ recognises in his report that his own suggestion may not work.

Producing a framework for staged, fixed success fees would produce a simpler and more predictable solution to the problems identified by Jackson LJ. There are real benefits to all in fixing success fees. Many of our members already operate staged success fee models in-house. This initiative has been swiftly embraced by the NHSLA and its panel firms and as a result our members have seen a significant increase in early admissions of liability by the NHS as a consequence. This reinforces our submission that the way to reduce costs is to encourage and reward good behaviour whilst penalising poor behaviour. Staged success fees offer clear incentives to defendants to settle cases early, and fixing those percentages would give defendants certainty.

6 Interestingly, this option was considered by Lord Justice Jackson who suggested it as an alternative to abolition. Review of Civil Litigation Costs: Final Report December 2009 page 113 para 5.12
Any framework for fixing success fees would need to be modelled on sound data, the basic principle being that cases settling early would attract a fairly modest success fee, with the highest percentage attaching to the most risky cases – those that proceed to trial. Intermediate staging would be considered once data had been analysed and considered in conjunction with the aim of driving cases to settle swiftly and for both parties to be proactive. Whilst fixed success fees operate in other areas of personal injury such as road traffic accident, employers’ liability and disease cases to provide certainty and reduce costs, they do not promote early settlement and encourage good behaviour through the use of stages and we suggest this approach could be extended to those areas leading to significant further efficiencies in those areas too.

**Conclusion**

Whilst efficiency of process is important it must not be to the detriment of the injured person. This paper highlights what has already been achieved by consensus through discussion between claimant and defendant representatives. Such a process can continue to bring improvements to the civil justice system for all.

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7 Only 47% of cases received by the NHSLA in the last ten years have been successful, NHSLA Factsheet 3: Information on claims dated August 2010.
Appendix A

FINAL DRAFT (14) PRODUCED BY THE CDF WORKING GROUP FOR THE LAW SOCIETY

THE CLINICAL NEGLIGENCE PROTOCOL

A. INTRODUCTION

1 THE BACKGROUND TO THIS PROTOCOL

1.1 The first Protocol for the Resolution of Clinical Disputes was produced by the Clinical Disputes Forum, a multi-disciplinary body (now a registered charitable company) which was formed in 1997 in response to Lord Woolf’s Access to Justice reports. One of the aims of the Forum is to find less adversarial and more cost-effective ways of resolving disputes about healthcare and medical treatment, and the Clinical Disputes Pre-Action Protocol was its first major initiative, drafted after extensive consultation. At the request of the Civil Justice Council and the Law Society, the Forum has again taken the lead in consulting widely to draft this updated Protocol.

1.2 This Protocol (which is set out in Sections 4 to 13 inclusive below)

• encourages a climate of openness when something has gone wrong with a claimant’s treatment or the claimant is dissatisfied with that treatment and/or the outcome. This reflects the requirements for clinical governance within healthcare;

• provides general guidance on how this more open culture might be achieved when disputes arise, in accordance with a “cards-on-the-table” approach;

• recommends a timed sequence of steps for claimants and healthcare providers, and their advisers, to follow when a dispute arises. This should facilitate and speed up exchanging relevant information and increase the prospects that disputes can be resolved without resort to legal action.

1.3 This new version of the Protocol also takes into account developments in civil procedure since the Civil Procedure Rules 1998 (the CPR) were implemented, and in particular the terms of the Pre-Action Conduct Practice Direction introduced in April 2009 (the PACPD).8

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8 Although no assumption can or should be made that a patient will definitely turn into a claimant, we have chosen to use the word “claimant” (instead of “patient”) throughout this Protocol, which is after all about behaviour in relation to the bringing of claims. It must be remembered that the claim may be on behalf of a patient without capacity, or be triggered by the death of the “patient”, so that a litigation friend or relative will be the “claimant”.

9 In this protocol the phrase “healthcare provider” means those who are registered with or members of the General Medical Council, the Nursing and Midwifery Council, General Dental Council, Health Professions Council and the United Kingdom Public Health Register; and also any body or organisation, public or private, which employs such people or for whom such people work in providing healthcare services in England & Wales. No such definition appeared in the previous protocol. It may be preferred to set out the content of this and the previous footnote in the body of the revised protocol rather than leave these remarks as footnotes.

10 Jackson recommends repeal of the PACPD. If this happens, references will have to be deleted or amended to refer to any replacement PD.
2 THE AIMS OF THIS PROTOCOL

2.1 The general aims of the Protocol are –

• to maintain and/or restore the claimant/healthcare provider relationship; and
• to resolve as many disputes as possible without litigation.

2.2 Its specific objectives are –

**Openness**

• to encourage early communication of the perceived problem between claimants and healthcare providers;
• to encourage claimants to voice any concerns or dissatisfaction with their treatment as soon as practicable;
• to encourage healthcare providers to develop systems of early reporting and investigation for serious adverse treatment outcomes and to provide full and prompt explanations, including an apology where appropriate, to dissatisfied claimants: such expressions of regret do not constitute an admission of liability in part or in full (the National Health Service Litigation Authority (NHSLA) guidance dated 1 May 2009 on apologies and explanations, as endorsed by other medical organisations, is set out at Annex C below);
• to ensure that sufficient information is disclosed by both parties to enable each to understand the other's perspective and case, and to encourage early resolution.

**Timeliness**

• to provide an early opportunity for healthcare providers to identify cases where an investigation is required and to carry out that investigation promptly;
• to encourage primary and private healthcare providers to involve their defence organisations or insurers at an early stage;
• to ensure that all relevant medical records are provided to claimants or their appointed representatives on request within 40 days as required by the Access to Health records Act 1990 and the Data Protection Act 1998;
• to ensure that relevant records which are not in healthcare providers’ possession are made available to them by claimants and their advisers at an appropriate stage;
• to identify a stage before issue of proceedings at which the parties should consider whether settlement discussions, whether by alternative dispute resolution (ADR) or otherwise, are appropriate;
• where a resolution is not achievable, to lay the ground to enable litigation to proceed on a reasonable timetable, at a reasonable and proportionate cost, and to limit the matters in contention;
• to discourage the pursuit of unmeritorious claims and the prolonged defence of meritorious claims.
Awareness of options

- to ensure that claimants and healthcare providers are made aware of the available options to pursue and resolve disputes and what each might involve.

2.3 This Protocol does not attempt to be prescriptive about a number of related clinical governance issues which will have a bearing on any healthcare provider’s ability to meet the standards within the Protocol. Good clinical governance requires the following to be considered:

(1) **Clinical risk management:** the Protocol does not provide any detailed guidance to healthcare providers on clinical risk management or the adoption of risk management systems and procedures. These are matters for the NHSLA, individual trusts and providers, including GPs, dentists and the private sector, including the Medical Defence Organisations. In Wales these are matters for the Welsh Risk Pool, Local Health Boards and Welsh Health Legal Services (WHLS). Effective, co-ordinated and focused clinical risk management strategies and procedures are essential for the management of risk and the early identification and investigation of adverse outcomes.

(2) **Adverse outcome reporting:** the Protocol does not provide any detailed guidance on which adverse outcomes should trigger an investigation. However, healthcare providers should have in place procedures for such investigations, including recording of statements of key witnesses. These procedures should also cover when and how to inform claimants that an adverse outcome has occurred. Providers should also work with the National Patient Safety Agency on data collection on adverse incidents.

(3) **The professional’s duty to report:** in his final report, Lord Woolf suggested that the professional bodies might consider changes to their codes of conduct to impose duties to report adverse incidents. The General Medical Council has published guidance to doctors about their duties to report adverse incidents to the relevant authorities and co-operate with inquiries.

Where the Protocol fits in

2.4 Protocols serve the needs of potential litigants in setting out a code of good practice, and assisting with:

- predictability in the time needed for necessary steps early in a dispute;
- standardisation of the requirements for relevant information, including records and documents to be disclosed;
- creating an expectation that steps will be taken before issue of proceedings to facilitate early resolution of cases and/or to minimise the number of issues to be litigated.

2.5 It is recognised that contexts differ significantly. For example:
• claimants tend to have an ongoing relationship with a general practitioner, more so than with a hospital;

• clinical staff in the National Health Service are often employees, while those in the private sector may be contractors;

• providing records quickly may be relatively easy for GPs and dentists, but can be a complicated procedure in a large multi-department hospital.

2.6 This Protocol is intended to be sufficiently broadly based and flexible to apply to all sectors of healthcare, both public and private.

3 ENFORCEMENT OF THE PROTOCOL AND SANCTIONS FOR NON-COMPLIANCE

3.1 This Protocol – when read with the CPR and the PACPD - is now regarded by the courts as setting the standard of normal reasonable pre-action conduct for clinical disputes.

3.2 If proceedings are issued, it is for the court to decide whether non-compliance with a Protocol merits sanctions. The PACPD explains and supports the Protocols, and sets out a list of sanctions which might be considered for non-compliance with any Protocol (see Section II paragraph 4 of the PACPD).

3.3 If the court has to consider the question of compliance after proceedings have begun, it may be less concerned with minor infringements, e.g. failure by a short period to provide relevant information. One minor breach will not entitle the ‘innocent’ party to abandon the procedure set out in this Protocol. The court looks at the effect of non-compliance on the other party when deciding whether to impose sanctions. Additionally, the court can itself order a stay of proceedings where both parties have failed to observe the requirements of any Protocol, for example by failing unreasonably to consider ADR.

B. THE PROTOCOL

4 THE SHAPE OF THE PROTOCOL

4.1 This Protocol is not a comprehensive code governing all the steps in clinical disputes. Rather it attempts to set out a code of good practice which parties should follow when litigation might be a possibility.

4.2 The commitments section (Section 5 below) of the Protocol summarises the guiding principles which healthcare providers and claimants and their advisers are invited to endorse when dealing with claimant dissatisfaction with treatment and its outcome, and with potential complaints and claims.

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11 Jackson proposes pre-action applications to allege non-compliance. Such a move would apparently need primary legislation. If introduced, this will need amendment.
4.3 The steps section (Sections 7 to 10 below) sets out a recommended sequence of actions to be followed if litigation is in prospect, in a more prescriptive form.

5 GOOD PRACTICE COMMITMENTS

5.1 Healthcare providers should –

1. ensure that key staff, including complaints, claims and risk managers, are adequately trained and have knowledge of healthcare law, complaints procedures, risk management and civil litigation practice and procedure appropriate to their roles;

2. develop an approach to clinical governance that ensures that clinical practice is delivered to commonly accepted standards and that this is routinely monitored through a system of clinical audit and clinical risk management (particularly adverse outcome investigation);

3. set up adverse outcome reporting systems in all specialties to record and investigate unexpected serious adverse outcomes as soon as possible. Such systems can enable evidence to be gathered quickly, which makes it easier to provide an accurate explanation of what happened and to defend or settle any subsequent claims;

4. use the results of adverse incidents and complaints positively as a guide to how to improve services to claimants in the future;

5. ensure that claimants receive clear and comprehensible information in an accessible form about how to raise their concerns or complaints;

6. establish efficient and effective systems of recording and storing claimant records, notes, diagnostic reports and X-rays, and to retain these in accordance with Department of Health guidance (currently for a minimum of eight years in the case of adults, all obstetric and paediatric notes for children until they reach the age of 25, and indefinitely for claimants lacking mental capacity);

7. advise claimants of a serious adverse outcome and provide on request to the claimant or the claimant’s representative an oral or written explanation of what happened, information on further steps open to the claimant, including where appropriate an offer of future treatment to rectify the problem, an apology, changes in procedure which will benefit claimants and/or compensation.

Procedures for handling NHS complaints in Wales are under review and may be different.12

5.2 Claimants and their advisers should –

12 Wales currently proposes to introduce the NHS Redress Scheme effectively and its complaints system as from a date to be decided later in 2010. Whether this will indeed come about is still unclear, hence the guarded reference here to complaints systems in Wales
(1) report any concerns and dissatisfaction to the healthcare provider as soon as is reasonable to enable that provider to offer clinical advice where possible, to advise the claimant if anything has gone wrong and take appropriate action;

(2) consider the full range of options available following an adverse outcome with which a claimant is dissatisfied, including a request for an explanation, a meeting, a complaint, and other appropriate dispute resolution methods (including mediation) and negotiation, not only litigation;

(3) inform the healthcare provider when the matter will not be pursued further or has been concluded: legal advisers should also notify the provider when they are no longer acting for the claimant, particularly if proceedings have not started.

6 REHABILITATION

6.1 The claimant or the healthcare provider or both shall consider as early as possible whether the claimant has reasonable needs that could be met by rehabilitation treatment or other methods.

6.2 The parties shall consider in such cases how those needs might be addressed. The rehabilitation code (which is attached as Annex D) may be helpful in considering how to identify the claimant’s needs and how to address the cost of providing for those needs.

6.3 The time limits set out in Sections 7 to 10 of this Protocol shall not be shortened to allow these issues to be addressed, except by consent.

6.4 The provision of any report obtained for the purposes of assessment of provision of a party’s rehabilitation needs shall not be used in any litigation arising out of the subject-matter of the claim, save by consent.

7 OBTAINING THE HEALTH RECORDS

7.1 Any request for records by the claimant should

- provide sufficient information to alert the healthcare provider where an adverse outcome has been serious or had serious consequences;

- be as specific as possible about the records which are required.

7.2 Requests for copies of the claimant’s clinical records should be made using the Law Society and Department of Health approved standard forms (Annex A to this Protocol), adapted as necessary.

Note that Jackson proposes financial penalties where healthcare providers delay in providing records.
7.3 The copy records should be provided within 40 days of the request and for a cost not exceeding the charges permissible under the Access to Health Records Act 1990 and the Data Protection Act 1998. Payment may be required in advance by the healthcare provider.

7.4 The claimant may also make a request under the Freedom of Information Act 2000.

7.5 Disclosable documents include those created by the healthcare provider in relation to any relevant adverse incident or complaint made by or on behalf of the claimant. They also include any relevant guidelines, protocols or policies. The claimant should make a specific request for all documents reasonably required for the initial investigation of the case. In birth injury cases, it is good practice for the healthcare provider to ensure that a continuous copy of the CTG trace is provided as part of the disclosure of health records. This should not result in any additional charge.

7.6 In the rare circumstances that the healthcare provider is in difficulty in complying with the claimant’s request within 40 days, the problem should be explained quickly and details given of what is being done to resolve it.

7.7 It will not be practicable for healthcare providers to investigate in detail each case when records are requested, particularly where insufficient detail is supplied in the request for records. But healthcare providers should adopt a policy as to which cases will be investigated (see paragraph 5.1 above on clinical governance and adverse outcome reporting and note also the provisions regarding commencing investigations in Sections 8 and 9 below).

7.8 If the healthcare provider fails to provide the health records within 40 days, the claimant can then apply to the court under the CPR Part 31.16 for an order for pre-action disclosure. The court has the power to impose costs sanctions for unreasonable delay in providing records. The claimant may also refer the matter to the Information Commissioner for a potential breach of the Data Protection Act 1998.

7.9 If either the claimant or the healthcare provider considers that additional health records are reasonably required from a third party, in the first instance these should be requested by or through the claimant. Third party healthcare providers are expected to cooperate. The claimant should provide to the defendant, within 40 days of a request, copies of relevant third party records in their possession. CPR Part 31.17 enables claimants and healthcare providers to apply to the court for pre-action disclosure by third parties.

7.10 Legible copies of the claimant’s medical records should be placed in an indexed and paginated bundle by the claimant at the earliest opportunity and kept up to date. If the healthcare provider requests copies of the claimant’s records including copies of relevant third party records the claimant should where requested provide the healthcare provider with a copy of the indexed and paginated bundle. The healthcare provider should agree to pay a reasonable copying charge in respect of the provision of the bundle.
8 THE LETTER OF NOTIFICATION

8.1 This Section of the Protocol introduces a new intermediate stage, which follows on from obtaining the medical records, but is likely to arise before the claimant is in a position to send a Letter of Claim in accordance with Section 9 of this Protocol. This Section recognises that a healthcare provider may not be in a position to investigate every potential claim where the records have been requested. The aim of this new intermediate stage is to provide the claimant with an opportunity to send to the healthcare provider a Letter of Notification confirming that the case is one which is proceeding and to enable the provider(s) to consider whether this is a case in which they should now commence their investigations, if they have not done so already.

8.2 Annex B1 to this Protocol provides a template for the recommended contents of a Letter of Notification. The level of detail will need to be varied to suit the particular circumstances.

8.3 Following the receipt and analysis of the records, and the receipt of an initial supportive medical report dealing with breach of duty and/or causation, the claimant should give consideration to sending a Letter of Notification to the healthcare provider as soon as practicable.

8.4 This letter should confirm that the case is one which is still being investigated and that it is premature to send a Letter of Claim in accordance with Section 9 below. It should however advise the healthcare provider that this is a case where the claimant has obtained supportive independent expert evidence about breach of duty and (if this has been obtained) causation and that the case is one which is likely to result in a Letter of Claim being sent in due course in accordance with Section 9. The claimant should at the same time send a copy of the Letter of Notification to the NHSLA, WHLS or other relevant Medical Defence Organisation or indemnity provider (where known).

8.5 The healthcare provider (and any defence organisation sent a copy of the Letter of Notification) should acknowledge any Letter of Notification within 14 days of receipt and should identify who will be dealing with the matter.

8.6 On receipt of a Letter of Notification the healthcare provider should then consider whether or not to undertake its own investigations into the case and whether or not to obtain its own factual and independent expert evidence, in anticipation of its having to respond to a Letter of Claim in due course.

8.7 When subsequently considering whether any request by a healthcare provider for an extension of the time limit for a Letter of Response under Section 9 is reasonable, the claimant should have regard to whether a Letter of Notification was sent to the provider.

8.8 When considering the extent to which either party has complied with its obligations under this Protocol, including the extent to which it is reasonable for a healthcare provider to

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14 Jackson decided not to recommend a stage like this: see Final Report chapter 23, para 4.10 (p.240). We had already decided to propose it, and after debate still think that such a step will indeed be a good way for reducing both unnecessary defence investigations while promoting timely responses from the defence where claimants do decide to proceed with a case, even if they cannot yet compile a comprehensive Letter of Claim.

15 Jackson suggests that receipt of a Letter of Claim should trigger independent expert advice being sought by the defence. The purpose of a Letter of Notification is to bring the start of defence investigations earlier, for the benefit of both sides.
have an extension of time for its Letter of Response, the court should have regard to whether or not the claimant sent a Letter of Notification and to whether or not the healthcare provider initiated investigations upon receipt of any Letter of Notification. There should be a reasonable lapse of time between a Letter of Notification, which should only be sent where supportive expert evidence as to breach of duty and/or causation has been obtained, and any later Letter of Claim. Attempts to misuse this two-stage process may be met with costs sanctions.

9 THE LETTER OF CLAIM

9.1 Annex B2 to this Protocol provides a template for the recommended contents of a Letter of Claim. The level of detail will need to be varied to suit the particular circumstances.

9.2 If, following the receipt and analysis of the records, and the receipt of any further advice (including from experts if necessary – see Section 12 below), the claimant/adviser decides that there are grounds for a claim, they should then send, as soon as practicable, to the healthcare provider/potential defendant, a Letter of Claim. The claimant should at the same time send a copy of the Letter of Claim to the NHSLA, WHLS or other relevant Medical Defence Organisation or indemnity provider (where known).[^16]

9.3 This letter should contain a clear summary of the facts on which the claim is based, including the alleged adverse outcome, and the main allegations of breach of duty and causation. It should also describe the claimant's injuries, and present condition and prognosis. The financial loss incurred by the claimant should be outlined, with an indication of the heads of damage to be claimed and the scale of the loss, unless this is impracticable.

9.4 It is expected that the claimant will have obtained independent expert evidence as to the breach of duty and causation of damage alleged in the Letter of Claim.

9.5 In lower value claims, where total damages are likely to be less than £25,000, particularly where claimants have recovered from their injuries, details of the injuries and losses should be provided as soon as is practicable, including where appropriate an expert’s condition and prognosis report.

9.6 In more complex cases, a chronology of the relevant events should be provided, particularly if the claimant has been treated by a number of different healthcare providers.

9.7 The Letter of Claim should refer to any relevant documents, including health records, and if possible enclose copies of any of those which will not already be in the potential defendant’s possession with an index of those records, e.g. any relevant general practitioner records if the claimant’s claim is against a hospital.

9.8 Sufficient information must be given to enable the healthcare provider defendant to commence investigations (if not already started following a Letter of Notification) and to put an initial valuation on the claim.

[^16]: Sending copies of any Letter of Notification and Claim to the NHSLA or relevant MDO was something we had already suggested before it was recommended in Jackson.
9.9 Letters of Claim are not intended to have the same formal status as Particulars of Claim, nor should any sanctions necessarily apply if the Letter of Claim and any subsequent statement of case in the proceedings differ.

9.10 Proceedings should not be started until at least four months from the letter of claim, unless there is a limitation problem and/or the claimant’s position needs to be protected by early issue.

9.11 Claimants or their advisers may want to make an offer to settle the claim at this early stage by putting forward an amount of compensation which would be satisfactory (possibly including any costs incurred to date). If an offer to settle is made, generally this should be supported by a medical report which deals with the injuries, condition and prognosis, and by a schedule of loss and supporting documentation. The level of detail necessary will depend on the value of the claim. Medical reports may not be necessary where there is no significant continuing injury, and a detailed schedule may not be necessary in a low value case. CPR Part 36 sets out the legal and procedural requirements for making offers to settle.

9.12 Every claimant who has Legal Services Commission funding, or has entered into any funding arrangement, should comply with the obligations to serve notices thereof as set out in the CPR and Practice Directions.

10 THE RESPONSE

10.1 Annex B3 provides a template for the suggested contents of the Letter of Response.

10.2 The healthcare provider (and any defence organisation sent a copy of the Letter of Claim) should acknowledge any Letter of Claim within 14 days of receipt and should identify who will be dealing with the matter.

10.3 The healthcare provider should, within four months of receipt of the Letter of Claim (or such other further period as may be agreed with the claimant) provide a reasoned answer. The claimant should generally agree to a reasonable extension of time if the healthcare provider puts forward good reasons for such an extension, particularly in a claim that is of high value and/or of a complex nature.

10.4 It is good practice for the healthcare provider to have obtained independent expert evidence where either breach of duty and/or causation are denied in its Letter of Response.

10.5 If the claim is admitted the healthcare provider should say so in clear terms and in particular which alleged breaches of duty and causation are admitted and why.

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17 The time limit of four months tallies with the recommendation in the Jackson report for the Letter of Response – see Section 10.3 below. In view of the new Letter of Notification procedure, coupled with the earlier reporting by independent experts, the four month limit may be achievable in appreciably more cases, without an extension being required.

18 The CDF Working Group debated the Jackson recommendation and finally agreed on the Jackson recommendation of four months: see footnote 8 above.
10.6 If only part of the claim is admitted the healthcare provider should make clear which issues of breach of duty and/or causation are admitted and which are denied and why. CPR Part 14.1A applies to the status of admissions made before commencement of proceedings.

10.7 If a healthcare provider wishes to explore settlement without any admission of liability, then this should be conveyed to the claimant and/or his/her representatives, who should consider agreeing a reasonable request for a period of time in order to try to resolve the claim without the need for legal proceedings to be issued.

10.8 If the claim is denied, this should include specific comments on the allegations of negligence, and if a synopsis or chronology of relevant events has been provided and is disputed, the healthcare provider’s version of those events.

10.9 The Letter of Response is not intended to have the same formal status as a defence, nor should any sanctions necessarily apply if the Letter of Response and any subsequent defence in the proceedings differ.

10.10 Where additional documents are relied upon, e.g. an internal protocol or documents in relation to an adverse incident or a relevant complaint concerning the same claimant/ incident, copies should be provided.

10.11 If the claimant has made an offer to settle, the healthcare provider should respond to that offer at the same time as the Letter of Response, preferably with reasons. The healthcare provider may make its own offer to settle at this stage, either as a counter-offer to the claimant’s, or of its own accord, but should accompany the offer with any supporting medical report which deals with the injuries, condition and prognosis, and/or with any counter-schedule of loss and supporting documents which are in the healthcare provider’s possession.

10.12 If the parties do not reach agreement on liability, they should discuss whether the claimant should start proceedings and whether the court might be invited to direct an early trial of a preliminary issue or of breach of duty and causation.

10.13 If following receipt of the Letter of Response the claimant and their adviser is aware that there may be a delay of six months or more before the claimant decides if, when and how to proceed, they should keep the healthcare provider generally informed.

10.15 If the parties reach agreement on liability, but time is needed to resolve the value of the claim, they should aim to agree a reasonable period.

10.16 In any event, where comprehensive settlement (as to breach of duty, causation and quantum) does not take place as a result of receipt of the Letter of Response and before the issue of proceedings, the parties should consider the use of ADR.

11 ALTERNATIVE DISPUTE RESOLUTION (ADR)
11.1 Starting proceedings should usually be a step of last resort, and proceedings should not normally be started when a settlement is still actively being explored. Although ADR is not compulsory, the parties should consider whether some form of ADR procedure might enable them to settle the matter without starting proceedings. The court may require evidence that the parties considered some form of ADR.

11.2 It would not be practicable for this Protocol to address in any detail how a claimant or their adviser, or healthcare provider, might decide which method to adopt to resolve the particular problem. But the courts increasingly expect parties to try to settle their differences by agreement before issuing proceedings.

11.3 Summarised below are the main alternative processes for resolving clinical disputes:

- **In England**, the NHS Complaints Procedure, which is designed to provide claimants with an explanation of what happened and an apology if appropriate. It is not designed to provide compensation for cases of negligence. However, claimants might choose to use the procedure if their only, or main, goal is to obtain an explanation, or to obtain more information to help them decide what other action might be appropriate. A complaint may be pursued at the same time as or in addition to a claim for negligence.

- **In Wales**, its own relevant NHS complaints procedure;

- **Discussion and negotiation**, including round-table meetings;

- **Mediation**, which is a form of facilitated negotiation assisted by an independent neutral party. It is suitable in many cases, including on occasions pre-action. The CPR give the court the power to stay proceedings for one month for settlement discussions or mediation and sometimes the courts go further at a case management conference and recommend parties to attempt mediation. The CDF has published a Guide to Mediation which will assist: this is generally available on the CDF website at www.clinicaldisputesforum.org.uk.

- Other methods of resolving disputes, which include arbitration, determination by an expert, and early neutral evaluation by a medical or legal expert.

11.4 The Legal Services Commission has published a booklet on “Alternatives to Court” (LSC August 2000, CLS information leaflet number 23) which lists a number of organisations that provide alternative dispute resolution services. The National Mediation Helpline on 0845 603 0809 or at www.nationalmediationhelpline.com, and mediation providers can provide information about mediation.

11.5 The parties should continue to consider the possibility of reaching a settlement at all times. This still applies after proceedings have been started, up to and during any trial or final hearing. Most disputes are resolved by agreement, even after proceedings have been issued. Parties should bear in mind that carefully planned face-to-face meetings,

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20 Jackson recommends implementation of NHS Redress, and indeed this is due to be introduced in Wales. Future amendment may become necessary to this sentence.

21 Also often called joint settlement meetings, though sometimes they are convened to debate discontinuance rather than settlement.
with or without a mediator, may be particularly helpful in exploring further treatment for the claimant, in reaching understandings about what happened and over both parties' positions, in narrowing the issues in dispute, perhaps in involving the relevant clinicians, and, if the timing is right, in helping to settle the whole matter, especially if the claimant wants an apology, explanation, or assurances about how other claimants will be affected.

12 EXPERTS

12.1 In clinical negligence disputes, expert opinions may be needed:
   • on breach of duty and causation;
   • on the claimant’s condition and prognosis;
   • to assist in valuing aspects of the claim.

12.2 The CPR encourage economy in the use of experts and a less adversarial expert culture. It is recognised that in clinical negligence disputes, the parties and their advisers will require flexibility in their approach to expert evidence. The parties should cooperate about decisions on whether and which experts might be instructed jointly, and on whether reports might be disclosed sequentially or by exchange and at what stage. The Protocol does not require the claimant to disclose expert evidence with the letter of claim—the claimant and their adviser may choose to do so when they wish to rely upon that evidence, particularly a report on the claimant's condition and prognosis. Sharing expert evidence will often be appropriate on issues relating to the value of the claim.

12.3 Obtaining expert evidence will often be an expensive step and may take time, especially in specialised areas of medicine where there are limited numbers of suitable experts. Claimants and healthcare provider and their advisers, will therefore need to give careful and early consideration as to how best to obtain any necessary expert help quickly and cost-effectively.

12.4 In Wales, expert reports may be obtained through the Speedy Resolution Scheme introduced in 2005.

13 LIMITATION OF ACTIONS

13.1 If by reason of complying with any part of this Protocol a claimant’s claim may be time-barred under any provision of the Limitation Act 1980 or any other legislation which imposes a time limit for bringing an action, the claimant may commence proceedings without complying with this Protocol, but should then apply to the court on notice at the time that proceedings are issued for directions as to the timetable and form of procedure then to be adopted. The court will then consider whether to order a stay of the whole or part of the proceedings pending compliance with the provisions of this Protocol.
ANNEX A: LAW SOCIETY AND DEPARTMENT OF HEALTH STANDARD FORMS FOR OBTAINING HEALTH RECORDS

[the current versions of these documents for both England and (where different, as they currently are) Wales will need to be inserted here in any final published version.]
ANNEX B: TEMPLATES FOR LETTERS OF NOTIFICATION, CLAIM AND RESPONSE

B1 Template for the Letter of Notification

ESSENTIAL CONTENTS
The Letter of Notification should confirm:

1. **The claimant’s name**, address, date of birth, etc.;
2. **Dates** of allegedly negligent treatment;
3. **Events giving rise to the claim**, including:
   - a clear summary of the facts on which the claim is based;
   - details of other relevant treatments to the claimant by other healthcare providers.
4. Which **medical records** have been obtained by the claimant. Where possible, details of the medical records obtained should be provided in the form of a document index in accordance with para 6.1 (if not provided previously)
5. Whether a supportive **expert opinion** has been obtained on either or both of breach of duty and causation.
6. That this is a case which is proceeding, but that it is premature for the claimant to send a Letter of Claim at this stage while further investigations remain pending. Where possible the claimant should give an approximate time estimate for provision of the Letter of Claim.
7. That the claimant may have reasonable needs that could be met by **rehabilitation** treatment or other measures. The Rehabilitation Code may be helpful in considering how to identify the claimant’s needs and how to address the cost of providing for those needs.
8. An invitation to the healthcare provider to consider commencing investigations into this case at this stage.
9. That failure to do so will be a factor that can be taken into consideration when considering the reasonableness or otherwise of any subsequent application for an extension of time for the Letter of Response.
10. When the claimant has Legal Services Commission funding or has entered into a funding arrangement (a conditional fee agreement within the meaning of CPR43.2(1)), details of this should be provided.
B2 Template for the Letter of Claim

ESSENTIAL CONTENTS
The Letter of Claim should set out:

1. **The claimant’s name**, address, date of birth, etc.
2. **Dates of allegedly negligent treatment**
3. **Events giving rise to the claim**, including:
   - a clear summary of the facts on which the claim is based;
   - details of other relevant treatments to the claimant by other healthcare providers.
4. **Allegations of breach of duty and causal link with injuries**, including
   - an outline of the main allegations or a more detailed list in a complex case;
   - an outline of the causal link between the allegations and the injuries complained of;
   - Whether a supportive **expert opinion** has been obtained on either or both of breach of duty and causation
5. **Details of the claimant’s injuries, condition and future prognosis** with a condition and prognosis report, if appropriate
6. **Request all clinical records (if not previously provided)**
   - use the Law Society form if appropriate or adapt;
   - specify the records required;
   - if other records are held by other providers, and may be relevant, say so;
   - state what investigations have been carried out to date, e.g. information from the claimant and witnesses, any complaint and the outcome, if any clinical records have been seen or experts advice obtained.
7. **The likely value of the claim**, including
   - an outline of the financial loss incurred by the claimant together with the main heads of damage to be claimed;
   - the scale of the loss, or, in lower value claims likely to be under £25,000 particularly where the claimant has recovered from their injuries, details of the injuries and losses should be provided as soon as practicable to enable the healthcare provider to commence investigations and put an initial valuation on the claim.
8. **Documents relied upon**
   - In more complex cases a chronology of the relevant events should be provided particularly if the claimant has been treated by a number of different healthcare providers.
   - Any relevant documents should be referred to, including health records, and if possible enclose copies of those which will not already be in the healthcare provider’s possession.
9. **Funding information**
When the claimant has Legal Services Commission funding or has entered into a funding arrangement (a conditional fee agreement within the meaning of CPR43.2(1)) details of this should be provided.

10. **Costs incurred**
An estimate of the claimants costs incurred to the date of the letter of claim should be included.

**OPTIONAL INFORMATION**

- What investigations have been carried out
- An offer to settle (open for acceptance until the Letter of Response is due to be served) with supporting medical evidence and / or a schedule of loss with supporting evidence if possible
- Suggestions for obtaining expert evidence
- Suggestions for meetings, negotiations, discussion or mediation
- Any reasonable needs not hitherto notified that could be met by rehabilitation treatment or other measures. The Rehabilitation Code may be helpful in considering how to identify the claimant’s needs and how to address the cost of providing for those needs.

**Additional enclosures**

- Clinical records request form and claimant’s authorisation
- Expert report(s)
- Schedules of loss and supporting evidence, even where an offer is not being made.
ESSENTIAL CONTENTS
The Letter of Response should:

1. Provide requested records and invoice for copying:
   • explain if records are incomplete or extensive records are held and ask for further instructions;
   • request additional records from third parties.

2. Comment on the events alleged and/or chronology:
   • if events are disputed or the healthcare provider has further information or documents on which they wish to rely, these should be provided, e.g. an internal Protocol;
   • details of any further information needed from the claimant or third party should be provided.

3. (If this is so) set out that breach of duty and causation are accepted wholly or in part:
   • this should be set out in clear terms and in particular which alleged breaches of duty and causation are admitted or denied and why:
   • suggestions might be made for resolving the claim and/or requests for further information.

4. (If this is so) set out that breach of duty and/or causation are denied:
   • a bare denial will not be sufficient. Specific responses to the allegations of breach of duty and causation should be given. If the healthcare provider has other explanations for what happened, these should be set out as fully as possible:
   • confirm whether any denial is based on receipt of independent expert evidence:
   • suggestions might be made for the next steps, e.g. further investigations, obtaining expert evidence, meetings/negotiations or mediation, or an invitation to issue proceedings.

5. (If this is so) set out that breach of duty and causation are denied but the healthcare provider nevertheless wishes to explore settlement, together with any proposals for a time period to be agreed by the parties to try and resolve the claim without the need for the issue of legal proceedings

6. The response to any offer to settle made by the claimant’s Letter of Claim should be given.

7. Costs
   If the claimant has requested details of the healthcare provider’s costs incurred to the date of the letter of response the healthcare provider should provide these details

OPTIONAL MATTERS
• Make an offer to settle if the claimant has not made one, or a counter-offer to the claimant’s offer with supporting medical evidence and/or a counter-schedule of loss if appropriate
ANNEX C: GUIDANCE OVER APOLOGIES BY DEFENDANTS

May 1st 2009
To: Chief Executives and Finance Directors All NHS Bodies

Dear Colleagues

Apologies and Explanations
I am pleased to report that the Authority’s letter of 15 August 2007, on providing apologies and explanations to patients or their relatives, has been updated and endorsed widely by other organisations, so it seemed appropriate to reissue it with those endorsements included. To ensure the widest possible distribution to staff in the NHS and beyond, the co-signatories have all incorporated links to this letter on their own websites. To reduce the possibility of misunderstandings by front-line staff, the original letter has been reworded slightly in places.

Apologies
It is both natural and desirable for clinicians who have provided treatment which produces an adverse result, for whatever reason, to sympathise with the patient or the patient’s relatives; to express sorrow or regret at the outcome; and to apologise for shortcomings in treatment. It is most important to patients that they or their relatives receive a meaningful apology. We encourage this, and stress that apologies do not constitute an admission of liability. In addition, it is not our policy to dispute any payment, under any scheme, solely on the grounds of such an apology.

Explanations
Patients and their relatives increasingly ask for detailed explanations of what led to adverse outcomes. Moreover, they frequently say that they derive some consolation from knowing that lessons have been learned for the future. In this area, too, the NHSLA is keen to encourage both clinicians and NHS bodies to supply appropriate information whether informally, formally or through mediation.

Explanations should not contain admissions of liability. For the avoidance of doubt, the NHSLA will not take a point against any NHS body or any clinician seeking NHS indemnity, on the basis of a factual explanation offered in good faith before litigation is in train. We consider that the provision of such information constitutes good clinical and managerial practice. To assist in the provision of apologies and explanations, clinicians and NHS bodies should familiarise themselves with the guidance on Being Open, produced by the National Patient Safety Agency and available at: www.npsa.nhs.uk/nrls/alerts-and-directives/notices/disclosure/
Formal Admissions
In keeping with our financial and case management responsibilities, the NHSLA will make or agree the terms of formal admissions within or before litigation. This circular is intended to encourage scheme members and their employees to offer the earlier, more informal, apologies and explanations so desired by patients and their families.
Medical Defence Organisations
It is critically important to note that all of the above applies to the provision of NHS indemnity to NHS bodies and employees. Should any individual clinicians wish to adopt a particular policy vis-à-vis apologies and explanations, in a matter which might expose them to an action brought against them as an individual, they should seek the advice of their medical defence organisation and/or professional body.

Staff Support
We should not lose sight of the traumatic effect that adverse outcomes, and their aftermath, might have on NHS staff as well as on patients and their relatives. Some may find compliance with these recommendations cathartic or therapeutic; others will not. None will find compliance easy. Recognising this, employers should do whatever is necessary by way of offering training, support, counselling or formal debriefing.

Yours sincerely
Stephen Walker CBE Chief Executive NHSLA

We endorse the NHSLA guidance on apologies and explanations. For many years we have advised our members that, if something goes wrong, patients should receive a prompt, open, sympathetic and above all truthful account of what has happened. Any patient who has had the misfortune to suffer through an error of whatever nature should receive a full explanation and a genuine apology. We encourage members to adopt this approach. There are no legal concerns about taking this course of action: it is quite different from admitting liability.

Dr Michael Saunders
Chief Executive
Medical Defence Union

Dr Stephanie Bown
Director of Policy and Communications
Medical Protection Society

Dr Jim Rodger
Head of Professional Services
Medical and Dental Defence Union of Scotland

Dr Peter Carter
Chief Executive and General Secretary
Royal College of Nursing

Martin Fletcher
Chief Executive
National Patient Safety Agency

Dr Hamish Meldrum
Chairman of Council
British Medical Association
The GMC fully supports this advice from the NHSLA. If something goes wrong, patients deserve an apology and a full explanation. In *Good Medical Practice* we say ‘if a patient under your care has suffered harm or distress, you must act immediately to put matters right, if that is possible. You should offer an apology and explain fully and promptly to the patient what has happened and the likely short-term and long-term effects.’

**Finlay Scott**  
Chief Executive  
General Medical Council
ANNEX D: THE 2007 REHABILITATION CODE

While the Rehabilitation Code was put together primarily by claimants and insurers in relation to personal injury claims, it still has relevance for clinical disputes of all kinds and is thus reproduced as an Annex to the Clinical Disputes Protocol. Additions relating specifically to the Clinical Negligence Pre-action Protocol are in italics.

The aim of this code is to promote the use of rehabilitation and early intervention in the compensation process so that the injured person makes the best and quickest possible medical, social and psychological recovery. This objective applies whatever the severity of the injuries sustained by the claimant. The Code is designed to ensure that the claimant's need for rehabilitation is assessed and addressed as a priority, and that the process of so doing is pursued on a collaborative basis by the claimant’s lawyer and the compensator.

Therefore, in every case, where rehabilitation is likely to be of benefit, the earliest possible notification to the compensator of the claim and of the need for rehabilitation will be expected.

1 Introduction

1.1 The purpose of the personal injury claims process is to put the individual back into the same position as he or she would have been in, had the accident not occurred, insofar as money can achieve that objective. The purpose of the Rehabilitation Code is to provide a framework within which the claimant’s health, quality of life and ability to work are restored as far as possible before, or simultaneously with, the process of assessing compensation.

1.2 Although the Code is recognised by the Personal Injury Pre-Action Protocol (and now also the Clinical Disputes Pre-action Protocol), its provisions are not mandatory. It is recognised that the aims of the Code can be achieved without strict adherence to the terms of the Code, and therefore it is open to the parties to agree an alternative framework to achieve the early rehabilitation of the claimant.

1.3 However, the Code provides a useful framework within which claimant’s lawyers and the compensator can work together to ensure that the needs of injured claimants are assessed at an early stage.

1.4 In any case where agreement on liability is not reached it is open to the parties to agree that the Code will in any event operate, and the question of delay pending resolution of liability should be balanced with the interests of the injured party. However, unless so agreed, the Code does not apply in the absence of liability or prior to agreement on liability being reached.

1.5 In this code the expression “the compensator” shall include any loss adjuster, solicitor or other person acting on behalf of the compensator (and any healthcare provider, the NHSLA, WHLS, the Welsh Risks Pool, any MDO or any other indemnifying organisation)

2 The claimant’s solicitor

2.1 It should be the duty of every claimant’s solicitor to consider, from the earliest practicable stage, and in consultation with the claimant, the claimant’s family, and where
appropriate the claimant’s treating physician(s), whether it is likely or possible that early intervention, rehabilitation or medical treatment would improve their present and/or long term physical and mental well being. This duty is ongoing throughout the life of the case but is of most importance in the early stages.

2.2 The claimant’s solicitor will in any event be aware of their responsibilities under section 4 of the Pre-Action Protocol for Personal Injury Claims and the Pre-Action Protocol for Clinical Negligence.

2.3 It shall be the duty of a claimant’s solicitor to consider, with the claimant and/or the claimant’s family, whether there is an immediate need for aids, adaptations, adjustments to employment to enable the claimant to keep his/her existing job, obtain suitable alternative employment with the same employer or retrain for new employment, or other matters that would seek to alleviate problems caused by disability, and then to communicate with the compensators as soon as practicable about any such rehabilitation needs, with a view to putting this Code into effect.

2.4 It shall not be the responsibility of the solicitor to decide on the need for treatment or rehabilitation or to arrange such matters without appropriate medical or professional advice.

2.5 It is the intention of this Code that the claimant’s solicitor will work with the compensator to address these rehabilitation needs and that the assessment and delivery of rehabilitation needs shall be a collaborative process.

2.6 It must be recognised that the compensator will need to receive from the claimants’ solicitors sufficient information for the compensator to make a proper decision about the need for intervention, rehabilitation or treatment. To this extent the claimant’s solicitor must comply with the requirements of the Pre-Action Protocol to provide the compensator with full and adequate details of the injuries sustained by the claimant, the nature and extent of any or any likely continuing disability and any suggestions that may have already have been made concerning the rehabilitation and/or early intervention.

2.7 There is no requirement under the Pre-Ac tion Protocol, or under this code, for the claimant’s solicitor to have obtained a full medical report. It is recognised that many cases will be identified for consideration under this Code before medical evidence has actually been commissioned or obtained.

3 The Compensator

3.1 It shall be the duty of the compensator, from the earliest practicable stage in any appropriate case, to consider whether it is likely that the claimant will benefit in the immediate, medium or longer term from further medical treatment, rehabilitation or early intervention. This duty is ongoing throughout the life of the case but is most important in the early stages.

3.2 If the compensator considers that a particular claim might be suitable for intervention, rehabilitation or treatment, the compensator will communicate this to the claimant’s solicitor as soon as practicable.

3.3 On receipt of such communication, the claimant’s solicitor will immediately discuss these issues with the claimant and/or the claimant’s family pursuant to his duty set out above.
3.4 Where a request to consider rehabilitation has been communicated by the claimant’s solicitor to the compensator, it will usually be expected that the compensator will respond to such request within 21 days.

3.5 Nothing in this or any other code of practice shall in any way modify the obligations of the compensator under the Protocol to investigate claims rapidly and in any event within 3 months (except where time is extended by the claimant’s solicitor) from the date of the formal claim letter. It is recognized that, although the rehabilitation assessment can be done even where liability investigations are outstanding, it is essential that such investigations proceed with the appropriate speed.

4 Assessment

4.1 Unless the need for intervention, rehabilitation or treatment has already been identified by medical reports obtained and disclosed by either side, the need for and extent of such intervention, rehabilitation or treatment will be considered by means of an assessment by an appropriately qualified person.

4.2 An assessment of rehabilitation needs may be carried out by any person or organisation suitably qualified, experienced and skilled to carry out the task. The claimant’s solicitor and the compensator should endeavour to agree on the person or organisation to be chosen.

4.3 No solicitor or compensator may insist on the assessment being carried out by a particular person or organisation if (on reasonable grounds) the other party objects, such objection to be raised within 21 days from the date of notification of the suggested assessor.

4.4 The assessment may be carried out by a person or organisation which has a direct business connection with the solicitor or compensator, only if the other party agrees. The solicitor or compensator will be expected to reveal to the other party the existence of and nature of such a business connection.

5 The Assessment Process

5.1 Where possible, the agency to be instructed to provide the assessment should be agreed between the claimant’s solicitor and the compensator. The method of providing instructions to that agency will be agreed between the solicitor and the compensator.

5.2 The assessment agency will be asked to carry out the assessment in a way that is appropriate to the needs of the case and, in a simple case, may include, by prior appointment, a telephone interview but in more serious cases will probably involve a face to face discussion with the claimant. The report will normally cover the following headings:

1. The injuries sustained by the claimant.
2. The current disability/incapacity arising from those injuries. Where relevant to the overall picture of the claimant’s needs, any other medical conditions not arising from the accident should also be separately annotated.
3. The claimant’s domestic circumstances (including mobility accommodation and employment) where relevant.
4. The injuries/disability in respect of which early intervention or early rehabilitation is suggested.
5. The type of intervention or treatment envisaged.
6. The likely cost.
7. The likely outcome of such intervention or treatment.

5.3 The report should not deal with issues relating to legal liability and should therefore not contain a detailed account of the accident circumstances or the circumstances giving rise to the alleged breach of duty.

5.4 In most cases it will be expected that the assessment will take place within 14 days from the date of the letter of referral to the assessment agency.

5.5 It must be remembered that the compensator will usually only consider such rehabilitation to deal with the effects of the injuries that have been caused in the relevant accident or incident and will normally not be expected to fund treatment for conditions which do not directly relate to the accident or incident unless the effect of such conditions has been exacerbated by the injuries sustained in the accident or incident.

6 The Assessment Report

6.1 The report agency will, on completion of the report, send copies on to both the claimant’s solicitor and compensator simultaneously. Both parties will have the right to raise questions on the report, disclosing such correspondence to the other party.

6.2 It is recognised that for this assessment report to be of benefit to the parties, it should be prepared and used wholly outside the litigation process. Neither side can therefore, unless they agree in writing, rely on its contents in any subsequent litigation.

6.3 The report, any correspondence related to it and any notes created by the assessing agency to prepare it, will be covered by legal privilege and will not be disclosed in any legal proceedings unless the parties agree. Any notes or documents created in connection with the assessment process will not be disclosed in any litigation, and any person involved in the preparation of the report or involved in the assessment process, shall not be a compellable witness at Court. This principle is also set out in paragraph 4.4 of the Pre-Action Protocol and is agreed also to be applicable to clinical disputes.

6.4 The provision in paragraph 6.3 above as to treating the report etc as outside the litigation process is limited to the assessment report and any notes relating to it. Any notes and reports created during the subsequent case management process will be covered by the usual principle in relation to disclosure of documents and medical records relating to the claimant.

6.5 The compensator will pay for the report within 28 days of receipt.

6.6 This code intends that the parties will continue to work together to ensure that the rehabilitation which has been recommended proceeds smoothly and that any further rehabilitation needs are also assessed.

7 Recommendations

7.1 When the assessment report is disclosed to the compensator, the compensator will be under a duty to consider the recommendations made and the extent to which funds will be made available to implement all or some of the recommendations. The compensator will not be required to pay
for intervention treatment that is unreasonable in nature, content or cost or where adequate and timely provision is otherwise available. The claimant will be under no obligation to undergo intervention, medical or investigation treatment that is unreasonable in all the circumstances of the case.

7.2 The compensator will normally be expected to respond to the claimant’s solicitor within 21 days from the date upon which the assessment report is disclosed as to the extent to which the recommendations have been accepted and rehabilitation treatment would be funded and will be expected to justify, within that same timescale, any refusal to meet the cost of recommended rehabilitation.

7.3 If funds are provided by the compensator to the claimant to enable specific intervention, rehabilitation or treatment to occur, the compensator warrants that they will not, in any legal proceedings connected with the claim, dispute the reasonableness of that treatment, nor the agreed costs, provided of course that the claimant has had the recommended treatment. The compensator will not, should the claim fail or be later discontinued, or any element of contributory negligence be assessed or agreed, seek to recover from the claimant any funds that they have made available pursuant to this Code.
INTRODUCTION

The multi track code is designed for personal injury cases (excluding clinical negligence and asbestos related disease cases) within the multi track arena and will be piloted to capture claims with a predicted value of more than £250,000.

The code is intended to help parties involved in these multi track claims to resolve liability, put in place a system that meets the reasonable needs of the injured claimant and then work towards settling the case by narrowing the issues before either settlement or trial.
This code creates a new environment for case planning, encouraging changes in behaviour on both sides, and will work in parallel with the Civil Procedure Rules. This code does not change the law, which requires a claimant to prove his case, and failure to comply with the code should not in itself be taken into account by the court when considering the conduct of the parties. Furthermore, nothing in the code affects a solicitor’s duties to act in the best interests of the client and upon their instructions.

This multi track code document comprises the following:

- Objectives – a summary of the key aims of the code and the key actions required to meet these

- The Code - the main text of the code focuses on the behaviour consistent with efficient, cost proportionate and “claimant centred”, subject to liability, claim resolution. It is not to be used as a tactical weapon to “score” points and promote adversarial behaviour.

  The concept of “mapping” is introduced, which is central to the behaviours expected of the parties. As the type of claim that may be handled under the route map is very wide ranging, it is up to the parties to sensibly identify what steps are needed according to the facts and issues in a case. Parties must consider proportionality and the appropriateness of each step in the case being handled.

- Guidelines - these provide guidance on “behaviour” in certain areas which is seen as conducive with the aims of the code and set out a standard which will generally be expected of parties working under it. The guidelines cover:
  - Guideline A: Managing cases where criminal proceedings arise
  - Guideline B: Rehabilitation and funding
  - Guideline C: Schedules of Loss
  - Guideline D: Admissions
  - Guideline E: Checklists
  - Guideline F: Costs

- The Pilot – details of the pilot scheme to be operated to ascertain whether the multi track code will work in practice.

**OBJECTIVES**

The following is a summary of the key objectives which should be referred to in all cases to illustrate the behaviour that is expected under the code, but in respect of each one the detail is in the code.

**KEY OBJECTIVE:**
To resolve liability as quickly as possible, help claimants to access rehabilitation when appropriate and resolve their claims in a cost effective manner and within an appropriate time frame, meeting their individual needs, with all sides working together in an environment of mutual trust and collaboration.

The collaborative approach should produce a procedure and process for handling cases which bring tangible benefits to all sides. The key tenets of this approach are as follows:

i. Early notification of claims to defendants or their insurers.

ii. Prompt dialogue as to arrangements for the investigation of liability.

iii. For cases handled within the pilot admissions to be binding except in the face of evidence of fraud which should not be determined differently from cases handled outside the pilot.

iv. Discussion at the earliest opportunity by all parties to agree a care regime, accommodation, equipment and/or other forms of rehabilitation where reasonably required, and options for the funding thereof, to rehabilitate the injured person and resolve the case as quickly as possible, providing appropriate compensation.

v. In all cases, a commitment to resolve liability by agreement or if necessary trial, with a view to being dealt with in a maximum period of six months from date of first notification.

vi. A willingness to make early and continuing interim payments where appropriate.

vii. No Part 36/Calderbank offers unless or until the parties have tried to agree an issue through dialogue and negotiation but cannot do so.

viii. Appointment where necessary of an independent clinical case manager instructed by the claimant.

ix. Commitment by all parties to obtain and disclose promptly all relevant information, i.e.

a. liability documents disclosable under the pre action protocol
b. police reports in road accident cases
c. accident report documentation
d. notes and records
e. documents relating to schedule of loss
f. regular reports of case manager

x. Commitment by all parties to obtain evidence in such a way as to avoid duplication of effort and cost, and sharing the evidence obtained as soon as practicable.
xi. Agreement that any challenges to the enforceability of the retainer can only be made within 28 calendar days of letter of claim and any such challenges will be discussed constructively by the parties.

xii. A commitment to an early interim payment of disbursements (the subject matter of which has been disclosed) and those base costs relating to liability, once this issue has been resolved, with any such payment to be an interim payment as to costs and to be taken in to account on conclusion of the case.
THE CODE

1. THE COLLABORATIVE APPROACH – AN OUTLINE

1.1. The aims and objectives of this multi-track code will be achieved through the parties working together, allocating tasks and narrowing the issues throughout the claim, leading to a settlement or some means of dispute resolution at the earliest time.

1.2. Commencing with a commitment to early notification of a claim to the potential defendant, the parties will for each case agree a case specific ‘route map’ which will include a succession of review dates with a pre-defined agenda for each review, and mechanisms for resolving any disputes there may be as to the route map.

1.3. The route map should set out:-

1.3.1. A resolution process in which there is a full and frank exchange of information as soon is practicable involving open exchange of information by both sides in accordance with the key objective

1.3.2. An efficient and economical process that involves task allocation, avoids duplication of effort and expense wherever possible

1.3.3. A process of case planning, agreed between the parties, and which is directed towards :-
   - liability resolution
   - maximising rehabilitation opportunities
   - making provision for early interim payments
   - emphasising restitution and redress, (rather than just compensation)
   - early identification of issues not in dispute
   - flexible approaches to resolution of issues in dispute.

1.3.4. Throughout, an agreed timetable and action plan to resolve the case.

1.3.5. Above all, a defined collaborative way of working between the parties that achieves the above.

1.4. The pre-defined agenda is to identify:

   - What issues are there?
   - What needs to be done to resolve them?
   - Who should take those steps?
   - By when should those steps be completed?
   - What was the outcome of any previous actions agreed?
   - What issues are capable of agreement?
   - What action needs to be taken over schedules of loss?
When should the parties meet/talk next/again?
Who will update and share the route map?
If agreement is not possible, what steps need to be and have been taken to narrow down as far as possible the areas of disagreement?
The appropriate and most efficient way to resolve outstanding issues.

1.5. The collaborative approach is therefore one whereby the parties jointly agree a plan, a timetable and tasks, dates for review sessions with clear milestones for the progression of any claim towards resolution.

1.6. Parties will naturally continue contact between review dates. The reviews will be essential stock take and planning sessions which will define the way in which a case proceeds. In appropriate cases some or all of the reviews may take place face to face. In other cases, or on certain occasions, reviews by telephone will be acceptable.

2. DOCUMENTING THE PROCESS

2.1. To promote the process the parties should exchange correspondence which:
- records agreed issues and identifies issues yet to be resolved
- records which parties are tasked with what steps to progress the claim
- records the timetable agreed for the resolution of those issues and steps.

3. THE “TRIGGER” PHASE – EARLY NOTIFICATION

3.1. The claimant’s solicitor should ensure that defendants are given early notification of the claim. The benefits of the code can not apply until this step is taken – claimant representatives accept a commitment to trigger the code by making early contact with the defendant’s insurers. The recommended contents of this “trigger letter” are set out in 3.3 below. Compliance with paragraph 3.3 is fundamental to the code.

3.2. A full formal detailed letter of claim is not expected. The aim is to alert the proposed defendant or insurer to the potential claim and to enable:
- an initial view for the purpose of reserve
- allocation of the case to an appropriate level of file handler within their organisation
- liability to be resolved promptly without further investigation by the proposed claimant.
3.3. The claimant’s solicitors should aim to send a written notification within 7 calendar days of instruction. This should convey (on a ‘without prejudice’ basis):

- Name, address, date of birth and NI number of claimant
- Date, time and place of accident or date of onset of condition giving rise to the claim
- Factual outline of accident and injury if available
- Who is said to be responsible and relationship to claimant
- Any other party approached
- Occupation and approximate income
- Name and address of employer if there is one
- Current medical status in summary form (e.g. inpatient or discharged)
- Any immediate medical or rehabilitation needs if known
- Any other information the claimant solicitor feels comfortable to give in the spirit of the code.

3.4. In the trigger letter, the name of file handler and immediate line manager/supervisor conducting the claim should be identified. If it is practical relevant e-mail addresses and telephone numbers should also be included.

3.5. The solicitors representing the claimant should take all reasonable steps to locate the appropriate insurer, and notify that insurer. If unable to do so, a short notification letter should be sent to the proposed defendant with a request to pass it on to any relevant insurer. In RTA cases, the MIB should be approached in the absence of an alternative insurer.

3.6. The reasonable costs of the solicitor in complying with this section will not be challenged for the lack of a retainer at this point in time.

4. THE “RESPONSE” PHASE – ROUTE PLANNING COMMENCES.

4.1. First contact call / meeting

4.1.1. Within 28 calendar days of receipt of the trigger letter, the defendant or insurer shall make contact with the claimant solicitor. Generally this will be by telephone, though in appropriate cases, and if time is available, such meeting might take place in person.

4.1.2. For the purposes of this contact, the insurer should secure basic data regarding the claim from their insured. Both parties should consider what matters the case specific ‘route map’ should contain/address at this early stage.

4.1.3. The defendant or insurer’s representative should also respond in writing, and this first response letter should include, the name of file handler and
immediate line manager / supervisor conducting the claim should be identified. If it is practical relevant e-mail addresses and telephone numbers should also be included.

4.1.4. The first meeting or discussion should take place and cover the pre-defined agenda (see 1.4)

4.2. Planned Review sessions

4.2.1. It is an important part of this Code that the parties agree review sessions within the route map at appropriate points to ensure:-

- outstanding and unresolved issues be the subject of periodic review and reconsideration; and
- that the parties always have in mind a shared target date, by which the claim should reach claim conclusion whether negotiated or otherwise.

4.2.2. Accordingly resort to legal proceedings does not suspend this Code and it is recognised that it is proper for legal proceedings to be pursued so that a claim that has not settled under this Code, can be tried as promptly as the Court permits.

4.2.3. At each review session the pre-defined agenda should be reviewed and the route map developed in the light of the review session.

5. COSTS

5.1. The parties agree that any challenges to the enforceability of the retainer can only be made within 28 calendar days of letter of claim and any such challenges will be discussed constructively by the parties.

5.2. In the absence of any such challenges within the period of 28 calendar days it shall be conclusively and irrevocably presumed that the retainer is enforceable and will not be subject to challenge at any later stage of the claim.

5.3. The claimant's solicitors should accommodate all reasonable requests for information to enable the issue to be resolved conclusively within the longer of [a] 28 calendar days of the letter of claim, or [b] 14 calendar days after the challenge, recognising also that the claimant cannot be asked to disclose more than would be disclosable prior to a detailed assessment, and cannot disclose any information relating to risk assessment. In the event of a challenge remaining unresolved at the end of the stipulated period [a] or [b] the parties agree the case will not be dealt with, within the pilot.

5.4. Following resolution of liability a commitment to pay disbursements and base costs concerning liability and meet reasonable requests for interim
payments to meet disbursements in relation to outstanding issues, with any such payments being made on an interim basis on account of costs.

GUIDELINE A

MANAGING CASES WHERE CRIMINAL PROCEEDINGS ARISE

A.1 The parties recognise the seriousness of criminal proceedings against a potential defendant and the need to ensure that no action is taken which compromises the defendant’s defence of them.

A.2 It is also recognised that valuable information which is material to the assessment of civil liability may not become available until criminal proceedings (potential or otherwise) are completed. In such circumstances, the defendant (or insurer) may not be able to complete liability enquiries until that time.

A.3 Those considerations aside, defendants undertake not to regard the existence of outstanding criminal prosecutions as a bar to making early decisions on liability so that progress can be made to resolve a valid claim from an injured claimant. Defendants will conduct a realistic assessment of the facts. Should the outcome of a criminal prosecution be irrelevant to the validity of the claim, then the defendant will make known their views to that effect at the earliest time.

A.4 In any case where a defendant is not able to progress liability pending completion of criminal prosecutions, the reasons for this will be explained to the claimant’s solicitor and, to the extent reasonable to do so, will not prevent taking of any other steps which might be reasonable to move the claim along.

A.5 The defendant should where practicable comply with disclosure obligations as agreed within the route map.

A.6 This approach applies to inquest proceedings as well as criminal prosecutions.
GUIDELINE B

REHABILITATION AND FUNDING

Whether the guidance contained herein applies will depend on the extent and nature of the injuries sustained.

B.1 All parties will aim to work within the 2007 Rehabilitation Code

B.2 All parties recognise that rehabilitation should meet the reasonable requirements (including social, domestic and vocational) of the claimant. The choices of the claimant should be taken into account. It is important that the parties co-operate to identify the statutory obligations that are owed to the claimant at an early stage.

B.3 Consideration should be given to obligations imposed under statute, whereby the consideration of PCT and LA obligations take place prior to the point of discharge. This will ensure no delay arises in achieving the benefits set out above. At all times the full and early rehabilitation of the claimant should be a priority, by whatever means is reasonably available.

B.4 The claimant’s representative should, as soon as is practicable, obtain records and as much information as possible regarding the claimant’s condition and treatment and will share relevant information with the defendant’s representative.

B.5 The claimant’s representative should establish liaison with the treating consultant, and identify likely date of discharge and share that information with the defendant’s representative. At that stage the parties should:

- discuss whether to procure an immediate needs assessment,
- if so discuss whether it should come from the treating consultant if possible or whether to seek it from another, and if so, what source
- Otherwise, agree if possible on an appropriate course of action.

B.6 If there is potential for involvement of social services and the National Health Service (NHS) and other agencies the parties or appointed representatives should give consideration to the involvement of these agencies and this may, where appropriate, include the instruction of a suitable expert for statutory services liaison

B.7 If a clinical case manager is engaged by the claimant, whilst the parties should try to agree who that clinical case manager should be, it is recognised that ultimately it is the claimant who will finally decide who will be the clinical case manager and appoint direct.
B.7.1 The case manager should provide records and regular reports to claimant’s representative who, in turn, shall promptly disclose those documents that are not privileged to the defendant’s representative. Where any information has been removed because it is privileged, the claimant’s representative will promptly tell the defendant’s representative of the removal and the reason for this.

B.7.2 Invitations will be made by the claimant’s representative to the defendant’s representative to regularly review and discuss rehabilitation.

B.7.3 The defendant may retain someone to advise on the case management aspects of the case

B.8 The insurers will agree to pay agreed service providers directly.
GUIDELINE C

SCHEDULES OF LOSS

C.1 The parties should agree a timetable for the exchange of schedules of loss, counter schedule and reviews thereof.

C.2 Exchange should not be deferred until all heads of claim can be quantified with accuracy.

C.3 The defendant should respond in respect of each loss, identifying those which are agreed and those required to be proven or for which further evidence is required.

C.4 Past losses should be particularised by the claimant as soon as possible and these should be endorsed by a statement of truth.

C.5 If a head of claim cannot be particularised, the claimant should, where practicable, give an approximate value in order to inform the proportionality of enquiries to be pursued.

C.6 Updated schedules should be served as necessary in accordance with the agreed timetable and route map.

C.7 Further to C4 above, witness evidence should not be obtained on any item of loss unless the defendant has required it to be proven or unless the claimant’s representative reasonably believes that such evidence or the cogency or potency of the evidence will, in the opinion of the claimant’s solicitors, be adversely affected if not captured prior to the defendant’s compliance with C3 above.

C.8 In respect of gratuitous care the care provider should endorse the section dealing with the care they have provided and for which a claim is made with a statement of truth. Witness evidence with regard to such care is not required unless specifically required by the Defendant.
GUIDELINE D

ADMISSIONS

D.1 Good relations between the parties and the process of continually narrowing issues (a key objective of the code) depend on admissions being made by either side when it is appropriate to do so. It is essential, therefore that both parties are able to confidently plan their involvement in a claim in the light of admissions conveyed to them.

D.2 However, it is also recognised by all parties, that a fundamental tenet of the compensation system is the delivery of compensation only to those who are entitled to receive it. Accordingly compensation should not be paid where no entitlement exists.

D.3 It is essential that the parties conduct themselves in a way that balances these two principles.

D.4 The following are guidelines that seek to promote good practice in this area:

D.4.1 Admissions are central to the code and the parties should make them wherever and whenever able to – a culture of never admitting anything is not acceptable.

D.4.2 It is a matter for each party to ensure that it obtains and handles information competently and that it makes admissions at the appropriate time.
GUIDELINE E

CHECKLISTS

The following is intended as a guide to the issues that may be discussed at each route map review. It is not exhaustive, nor is it prescriptive and will need to be tailored in each case. When considering the checklists, thought should be given to the principles referred to in the introduction to the code, including considering each step being taken is proportionate.

E.1 Insurance / indemnity issues

E.1.1 The insurer should identify to the proposed claimant’s solicitor any issues (subject to data protection and confidentiality issues) anticipated as to:

- Status of insurer
- Limit of indemnity
- MIB involvement
- Dual Insurance
- Doubtful / absence of policy cover.

E.1.2 If any of these issues are identified, the insurer should also detail:

- the steps that are proposed to resolve those issues
- the time scales proposed for resolution.

E.2 Liability/Causation/Quantum

E.2.1 Are immediate admissions/agreements possible in relation to:

- Primary breach of duty
- Causation
- Contributory negligence
- Quantum?

E.2.2 If such admissions are made or intimated, they should be put in writing.

E.2.3 If only a provisional concession is contemplated, this should be put in writing.

E.2.4 If such admissions are not made or intimated, the reasons are to be explained and put in to writing.
E.3 Factual liability and quantum evidence collection

Parties should note objective ten, to obtain evidence in such a way as to avoid duplication of effort and cost. In order to achieve this, parties may wish to consider:

- What relevant factual information or evidence which is reasonably necessary to any outstanding liability issues in the case is or should be available?
- What steps should be taken to obtain or preserve that information / evidence?
- Who should take those steps?
- By when should those steps be taken? (usually before the next review date)
- Who should bear the costs of taking those steps?

E.4 Lay evidence regarding liability or quantum

- Do the parties have material evidence that is considered decisive on any issue / issues?
- If so the parties should agree a timetable for exchange of evidence on an issue by issue basis as soon as exchange is practicable.
- If either party has access to documents which will come into the public domain (for example in criminal proceedings or an inquest), this evidence should be disclosed on a confidential basis, so as to encourage the parties to resolve liability issues as early as possible.

E.5 Expert evidence regarding liability or quantum

- Parties will be at liberty to discuss how this evidence should be obtained
- Parties shall consider whether to agree to single joint instruction adopting CPR Part 35.8. If not, the parties should prepare a joint instruction letter to ensure all issues as identified by both parties are addressed by each expert instructed
- A timetable for exchange of information on a specialty by specialty basis should be agreed and should provide for exchange as soon as is practicable (usually before the review date);
- A timetable for asking and answering questions of experts pursuant to CPR Part 35 should be agreed and should allow for questions to be asked as soon as it is practicable.

E.6 Expert evidence regarding quantum alone

E.6.1 Any party considering instructing an expert should consider whether evidence from that expert is appropriate, taking account of the principles set out in Parts 1 and 35 of the CPR. (Parties are at liberty to obtain own expert evidence)
E.6.2 Does either party intend to secure expert evidence on any issue(s)? If so the parties should consider a discussion and endeavour to agree:

- A timetable
- The relevant issues
- The relevant specialties
- At what approximate cost and how does this compare to the importance of the issue to the resolution of the claim and to the potential value of the claim?
- To consider possible joint examination by experts in the same speciality (failing which the entitlement of the insurer to facilities for medical examination of the claimant by an expert of its choice is acknowledged and to achieve the aims of the protocol facilities will be granted
GUIDEINE F

COSTS

F.1 All parties acknowledge that mutual trust and collaboration between the parties is a key objective. The issue of Costs is no exception to this objective and part 5 of the code contains detailed provisions with regard to how any retainer challenges are to be resolved. The parties recognise that claimants who have been injured will be best served by being able to focus on recovery and receiving prompt compensation rather than having to be concerned about the complexities of legal costs throughout the duration of a claim.

F.2 By way of further guidance however the parties acknowledge that challenges to the retainer should not be regarded as “normal procedure” and it is only if there are particular concerns about the retainer that a challenge should be made . Any such concerns will be identified as a pre condition of the particular challenge being considered.

F.3 The parties also recognise that it is in keeping with the claimant centred philosophy of the Code that claimants should receive their compensation promptly and without unnecessary deductions. Objective 12 goes some way towards promoting this philosophy but by way of further guidance it is acknowledged by the parties that, when the final amount of the claimant’s compensation has been ascertained (whether by agreement or court order), reasonable requests for payments on account of legal fees and disbursements will be regarded as routine procedure and that such payments will be made without the necessity of incurring the costs of a contested court hearing.
THE PILOT

For the purposes of the Pilot only designated representatives in participating solicitor firms and insurers shall have authority to enter the Pilot.

<ends>